



**Comprehensive Annual Financial Report**

***Crowley Independent School District***

Crowley, Texas

July 1, 2015 through June 30, 2016

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
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## **INTRODUCTORY SECTION**



**Dan Powell, Ed.D.**  
Superintendent

**Bill R. Johnson**  
Deputy Superintendent  
of Policy & Support Services

**Trent Lovette, Ed.D.**  
Deputy Superintendent  
of School Administration

**Theresa Kohler, Ed.D.**  
Chief Employee  
Services Officer

**W. David Priddy, Ed.D.**  
Chief Academic Officer

**Stan Swann**  
Chief Administrative  
Support Officer

**Board of Education**  
**June W. Davis**, *President*  
**Ryan Ray**, *Vice President*  
**Gary Grassia**, *Secretary*  
**Lyndae M. Benton**  
**Theoderick Franklin**  
**Mia Hall**

**Mission Statement**  
*Crowley ISD provides our students with excellence in education so that all students achieve their full potential.*

**Vision Statement**  
*Crowley ISD will provide all students with a world-class, high-quality education where students are inspired to succeed in the global community.*

**Strategic Goals**  
**Goal 1**  
Improve student achievement for all.

**Goal 2**  
Provide safe, secure and nurturing schools.

**Goal 3**  
Support parent and community partnerships.

**Goal 4**  
Provide a quality workforce in a positive environment.

**Goal 5**  
Ensure effective and efficient use of resources.

October 27, 2016

Board of Trustee Members  
Crowley Independent School District  
512 Peach Street  
Crowley, Texas 76036

Dear Members of the Board:

The Comprehensive Annual Financial Report (CAFR) of the Crowley Independent School District (Crowley ISD) for the year ended June 30, 2016 is hereby submitted. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the District. In our opinion, the data, as presented, is accurate in all material aspects; is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured by the financial activity of its various funds; and all disclosures necessary to enable the reader to gain the maximum understanding of the District's financial affairs have been included in this report.

Management's Discussion and Analysis (MD&A) immediately follows the report of the independent auditors and provides a narrative introduction, overview, and analysis to accompany the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

#### **THE REPORTING ENTITY AND ITS SERVICES**

The Crowley Independent School District is one of 1,219 public and charter school districts in the State of Texas. Crowley ISD covers approximately 54.6 square miles in the south central portion of Tarrant County and approximately 4 square miles in the north central portion of Johnson County. The District's boundaries encompass the City of Crowley and portions of the cities of Fort Worth and Edgecliff Village along with many acres of ranch and farmland. The 2016 population estimate for the District is 96,804.

Located in the southern Tarrant County Highway 121 growth corridor, the District is experiencing enrollment growth and has yet to see gains in assessed valuations due to the new construction. The District is located over the Barnett Shale gas reserves.



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Ensure effective and efficient use of resources.

The District has a vibrant, diversified student population, an excellent array of programs, strong curriculum, access to an array of intellectual resources and taxpayers who support both growth and innovation. A dedicated School Board, a skilled administration and a professional, dedicated and resourceful staff, as well as an involved community, make Crowley ISD an educational district of choice. In 2015-2016 the District employed more than 1,862 professional and support personnel.

Crowley ISD is committed to being an excellent district, constantly improving and refining both instructional programs and managerial operations in the interest of effectiveness, productivity, transparency, and economy. Our standards for students and staff members are high, and we strive constantly to raise them higher. Our intent is to play a decisive role in ensuring the future success of the dynamic community we service.

**ECONOMIC CONDITION AND OUTLOOK**

Crowley ISD has a vibrant student population, an excellent array of programs, a strong curriculum, access to an array of intellectual resources and an innovative atmosphere.

District curriculum is vertically aligned throughout all grade levels and based on the Texas Essential Knowledge and Skills (TEKS). A dedicated School Board, a skilled administration and a professional, dedicated and inventive staff, as well as an involved community, make Crowley ISD an outstanding school district.

The District is continuing with programs for both staff and students to increase self-discipline and positive character at the campus level. The District has also implemented a strategic plan with five measurable goals of:

- Improve student achievement for all
- Provide safe, secure and nurturing schools
- Support parent and community partnerships
- Provide a quality workforce in a positive work environment
- Ensure effective and efficient use of resources

The Board of Trustees has approved the performance objectives for each of these goals and the staff has provided performance measurement indicators. All district activities are tied to these goals.

District stakeholders passed a \$416,800,000 bond program in May of 2007 for both renovations/new construction and innovative program offerings including a career and technology center, and upgraded fine arts and athletics facilities. Land for future school sites was also included in the bond.



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The District completed what was planned as their fourth middle school and opened it in 2010-2011 as a Career and Technology Facility. In 2013, another \$25 million in bonds were issued as a part of the 2007 program for the construction of security vestibules in some schools and the construction of elementary school #15 on donated land, just to the west of the newly constructed State Highway 121. In 2015, another \$35 million in bonds were issued as part of the 2007 program for the campus improvements needed district wide.

In September 2012, Crowley ISD voters approved a tax referendum adding 13 cents per \$100 property valuation, raising the maintenance and operating tax rate to \$1.17 per \$100 property valuation. The school board also approved a 1/2 cent increase in interest and sinking taxes, raising that rate to \$0.50 per \$100 property valuation. The local tax base has afforded the District some growth in our tax rate. Therefore, the current tax rate is \$0.48 per \$100 property valuation. The school board maintains a 10% local option property tax exemption for homestead owners.

Recently, State Highway 121 was opened and is running north to south the length of the school district on the western side of the district. The Chisholm Trail Parkway, as it is called, is a major toll way linking Fort Worth to Cleburne. Several thousand acres of residential, commercial and light industrial property is expected to be developed along the toll way.

### **FINANCIAL INFORMATION**

District Management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

**Single Audit** - As a recipient of state and federal financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management of the District. As a part of the District's single audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.





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The results of the District's single audit for the fiscal year ended June 30, 2016 provided no instances of material weaknesses in the internal control structure or significant violations of applicable laws and regulations.

**Accounting System and Budgetary Control**

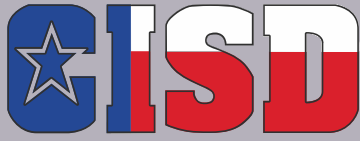
The School District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board on governmental accounting in its 1998 Codification of Government Accounting and Financial Reporting Standards, and subsequent statements and interpretations. The District's accounting records for general governmental operations are maintained on a modified accrual basis as prescribed by the Texas Education Agency Financial Accountability System Resource Guide.

In developing and evaluating the District's accounting system, consideration is given to the adequacy of internal accounting structure. The internal accounting structure is designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. All internal control evaluations occur within the above framework. We believe that the District's internal accounting structure adequately safeguards assets and provides reasonable assurance of proper recording of financial transactions.

Budgetary control is initiated at the onset when the Board of Trustees adopts the annual appropriated budget. To ensure budgetary compliance, the Texas Education Agency (TEA) and the District have established spending regulations and policies. For all administrators with line item or program responsibility, TEA regulations set the level of budgetary control at the major functional expenditure level. Budgetary control is more restrictive at the District level where administrators are held responsible for maintaining and managing their budgets at the detail line item level. All revisions at the function level are approved by the Board of Trustees.

**Cash Management**

The District has a cash management program to maximize the use of the District's cash resources. The cash management policy of the District is to ensure the availability of cash to meet operational needs and to invest surplus cash in a manner to preserve and protect capital but also provide adequate liquidity and earn a market rate of return. Surplus cash on hand was either deposited in the District's depository bank or invested in one of three local government investment pools pursuant to the Interlocal Cooperation Act of 1989.



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Deposits with the depository bank were in accounts secured at the balance sheet date by FDIC coverage. The deposits were deemed collateralized under Texas Law and the Texas Education Agency.

The District complies with the School Depository Act by executing a depository agreement with a banking institution for a period of two fiscal years plus two optional two-year extensions. Local banks in the immediate surrounding area are given preference. Competitive proposals are taken with state law setting the general terms of the request for proposal.

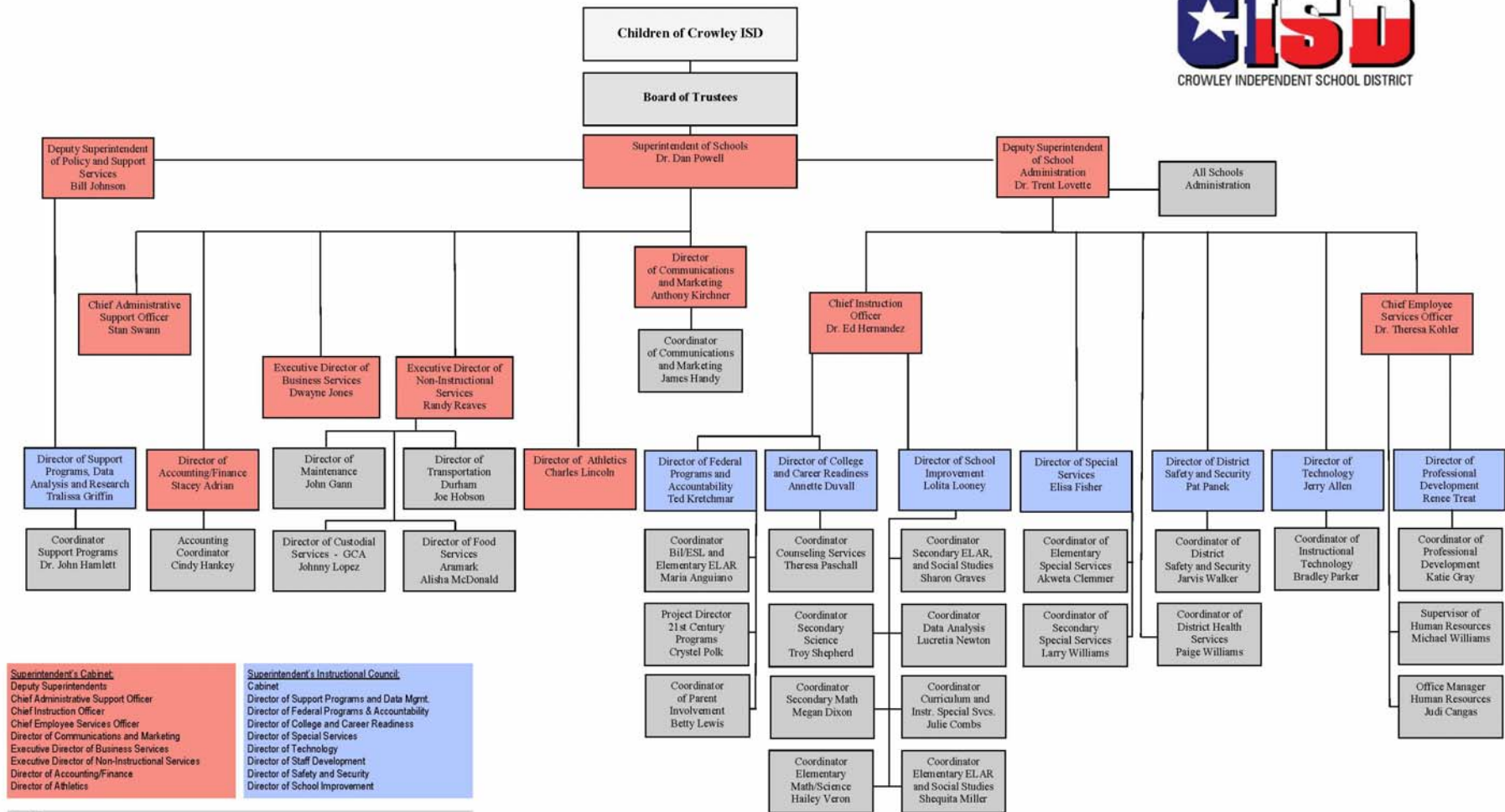
### ACKNOWLEDGEMENTS

The preparation of this report could not have been accomplished without the services of the entire staff of the finance department. In addition, the Board of Trustees should be commended for its continued support and leadership.

Respectfully submitted,

Dan Powell, Ed. D.  
Superintendent of Schools

## 2015-16 CISD Central Administration Organization



**Lead Team:**  
 Superintendent, Deputy Superintendents, Campus Principals, Central Office Administrators (Directors and Above)

Revised October 20, 2015

## **CROWLEY INDEPENDENT SCHOOL DISTRICT**

### **PRINCIPAL OFFICIALS**

**For the Year Ended June 30, 2016**

#### **Elected Officials**

#### **Position**

June Davis .....	President
Ryan Ray .....	Vice-President
Gary Grassia .....	Secretary
Thedrick Franklin .....	Board Member
Mia Hall .....	Board Member
Lyndsae Benton .....	Board Member
Vacant .....	Board Member

#### **Appointed Officials**

#### **Position**

Dr. Dan Powell .....	Superintendent
Bill Johnson .....	Deputy Superintendent of Policy & Support Services
Dr. Trent Lovette .....	Deputy Superintendent of School Administration
Dr. Theresa Kohler .....	Chief Employee Services Officer
Dr. Eduardo Hernandez .....	Chief Instructional Officer
Stan Swann .....	Chief Administrative Support Officer
Anthony Kirchner .....	Public Information Officer
Dwayne Jones .....	Executive Director of Business Services
Randy Reaves .....	Executive Director of Non-Instructional Services
Charles Lincoln .....	Director of Athletics
Elisa Fisher .....	Director of Special Programs
Stacey Adrian .....	Director of Accounting and Finance
Ted Kretchma .....	Director of Assessment, Federal Programs and CTE
Robert Gillies .....	Crowley High School
Stefani Allen .....	North Crowley High School
Roger Corn .....	Crowley Learning Center
Kady Donaghey .....	Bill R. Johnson CTEC
Chris White .....	Crowley 9 <sup>th</sup> Grade Campus
Daryle Moffett .....	North Crowley 9 <sup>th</sup> Grade Campus
Rudy Mendoza .....	HF Stevens Middle School
Omarian Brown .....	Crowley Middle School
Pamela Berry .....	Summer Creek Middle School
Cayla Grossman .....	Sue Crouch Intermediate
Deidra Castro .....	SH Crowley Intermediate
Angel Lara .....	David L. Walker Intermediate
Kristina Turner .....	Mary Harris Intermediate
Melissa Block .....	Bess Race Elementary
Rebekah Hunt .....	Sycamore Elementary
MaLisa Horton .....	Deer Creek Elementary
Dr. Arthurlyn Morgan .....	Meadowcreek Elementary
Vivian Lincoln .....	Jackie Carden Elementary
Kristina Turner .....	Parkway Elementary
Dr. Kim Scoggins .....	Oakmont Elementary
Michelle McCone .....	Dallas Park Elementary
Emily Scott .....	JA Hargrave Elementary
Shaketa Traylor .....	Poynter Elementary

## CERTIFICATE OF BOARD

Crowley Independent School District  
Name of School District

Tarrant  
County

220-912  
Co. Dist. Number

We, the undersigned, clarify that the attached annual financial reports of the above named school district were reviewed and (check one) \_\_\_\_\_ approved \_\_\_\_\_ disapproved for the year ended June 30, 2016, at a meeting of the Board of Trustees of such school district on the 27<sup>th</sup> day of October, 2016.

\_\_\_\_\_  
Signature of Board Secretary

\_\_\_\_\_  
Signature of Board President

If the Board of Trustees disapproved of the auditors' report, the reason(s) for disapproving it is (are):

(Attach list as necessary)



Government Finance Officers Association

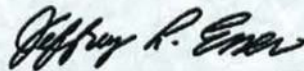
**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Crowley Independent School District  
Texas**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2015**



Executive Director/CEO

## **FINANCIAL SECTION**



## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees  
Crowley Independent School District

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Crowley Independent School District (the District), as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



To the Board of Trustees  
Crowley Independent School District

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District, as of June 30, 2016, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the District's proportionate share of the net pension liability and schedule of District contributions on pages 13-18 and 57-59 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, combining nonmajor fund financial statements, Texas Education Agency required schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards, as required by the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), is presented for purposes of additional analysis and is also not a required part of the basic financial statements.

To the Board of Trustees  
Crowley Independent School District

The combining nonmajor fund financial statements, Texas Education Agency required schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements.

Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor fund financial statements, Texas Education Agency required schedules and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 26, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
October 26, 2016

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
(Unaudited)  
For the Year Ended June 30, 2016

This section of the Crowley Independent School District (the "District") financial report, presents our discussion and analysis of the District's financial performance for the year ended June 30, 2016. It should be read in conjunction with the District's financial statements.

**FINANCIAL HIGHLIGHTS**

Assets of the District exceeded liabilities by \$4,798,844 (total net position) for governmental activities and \$126,838 for business-type activities. Restricted net position consists of \$18,529,038 for debt service, and \$2,476,707 for grant funds. Assigned fund balance consists of \$1,500,000 for general fund.

At fiscal year end, the unassigned fund balance in the General Fund was \$28,356,283. Non-spendable fund balance for inventories and prepaids was \$431,955 and assigned for one-time, non-recurring instructional and extra-curricular expenses and District strategic initiatives was \$1.5 million. The District reported a decrease to fund balance in the general fund of \$31,341 due to conservative spending.

The fund balance in the Debt Service Fund decreased to \$29,820,527, which still provides for a debt service payment of \$24.1 million in the 2017 fiscal year. The Capital Projects Fund reported a fund balance of \$54,149,163, which represents the balance remaining for projects authorized by the voters.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) Management's Discussion and Analysis, 2) the basic financial statements, and 3) required supplemental information. The basic statements include two kinds of statements that present different views of the District.

The first two statements are *Government-wide Financial Statements*, the *Statement of Net Position* and the *Statement of Activities*, which provide both long-term and short-term information about the District's overall financial status reflect.

The remaining statements are *fund financial statements* that report the District's operations in more detail than the government-wide statements by providing information about the District's most significant funds. The *governmental funds statements* tell how services were financed in the short term as well as what resources remain for future spending. They reflect the flow of current financial resources, and supply the basis for tax levies and the appropriations budget. *Proprietary fund statements* offer short and long-term financial information about the activities the government operates like businesses, such as self-insurance services. *Fiduciary fund statements* provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include *notes* that explain some of the information in the financial statements and provide additional data needed for full disclosure in the government-wide statements or the fund financial statements. The notes are followed by a section of *required supplementary information* and *other supplementary information* that further explains and supports the information in the basic financial statements. The section labeled *other supplementary information* contains data used by the Texas Education Agency (TEA) and other monitoring or regulatory agencies.

## **CROWLEY INDEPENDENT SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS**

(Unaudited)

For the Year Ended June 30, 2016

### **Government-wide Financial Statements**

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the District's assets and liabilities. All of the current period's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The government-wide statements report the District's net position and how they have changed. Net Position is the difference between the District's assets and liabilities and is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the District, one needs to consider additional non-financial factors such as changes in the District's tax base, staffing patterns, enrollment and attendance.

The government-wide financial statements of the District are divided into two categories:

- **Governmental activities.** Most of the District's basic services are reported here, including instruction, instructional support, instructional leadership, school leadership, student transportation, food service, extracurricular activities, general administration, maintenance, and so forth. Property taxes, state foundation funds, tuitions, fees, and state and federal grants are the major source of financing for these activities.
- **Business-type activities.** The District charges a fee to "customers" to help cover all or most of the cost of services it provides for community education.

### *Fund Financial Statements*

Fund financial statements provide a detailed short-term view of the most significant funds-not the District as a whole. Laws and contracts require the District to establish some funds while the District's administration establishes other funds to help control and manage money for particular purposes. The District's three kinds of funds use different accounting approaches.

- **Governmental funds** - Most of the District's basic services are reported in governmental funds. These use modified accrual accounting (a method that measures the receipt and disbursement of cash and all other financial assets that can be readily converted to cash) and report balances that are available for future spending. The governmental fund statements provide a detailed short-term view of the District's general operations and the basic services it provides. We describe the differences between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in reconciliation schedules following each of the fund financial statements.

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**(Unaudited)**  
**For the Year Ended June 30, 2016**

- **Proprietary funds** - The District maintains two proprietary fund types. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the District's various functions. The District uses internal service funds to account for worker's compensation. The internal service funds are included within *governmental activities* in the government-wide financial statements.
- **Fiduciary funds** - The District is the trustee, or fiduciary, for resources held for the benefit of others such as the student activities fund. Fiduciary activities are reported in a separate statement of *fiduciary net position* and a *statement of changes in fiduciary net position*. The resources accounted for in these funds are not available to finance the District's operations and are thus excluded from the District's government-wide financial statements.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

**Statement of Net Position**

Net position of the District's governmental and *business-type activities* decreased 37.33% from \$7.8 to \$4.9 million. The decrease was \$2,933,535 as a result of increases spent for instruction as well as bond sale and restructuring.

Table 1  
Net Position

Description	Governmental Activities		Business Type		Total		Total
	2016	2015	2016	2015	2016	2015	Change 2016-2015
Current assets	\$ 138,085,409	\$ 109,242,374	\$ 141,891	\$ 82,104	\$ 138,227,300	\$ 109,324,478	\$ 28,902,822
Capital assets	298,188,703	302,749,804	-	-	298,188,703	302,749,804	(4,561,101)
<b>Total assets</b>	<b>436,274,112</b>	<b>411,992,178</b>	<b>141,891</b>	<b>82,104</b>	<b>436,416,003</b>	<b>412,074,282</b>	<b>24,341,721</b>
Deferred outflow of resources	30,760,712	7,872,698	-	-	30,760,712	7,872,698	22,888,014
<b>Total deferred outflow of resources</b>	<b>30,760,712</b>	<b>7,872,698</b>	<b>-</b>	<b>-</b>	<b>30,760,712</b>	<b>7,872,698</b>	<b>22,888,014</b>
Current liabilities	27,542,885	27,604,602	15,053	36,727	27,557,938	27,641,329	(83,391)
Long-term liabilities	432,491,491	379,465,515	-	-	432,491,491	379,465,515	53,025,976
<b>Total liabilities</b>	<b>460,034,376</b>	<b>407,070,117</b>	<b>15,053</b>	<b>36,727</b>	<b>460,049,429</b>	<b>407,106,844</b>	<b>52,942,585</b>
Deferred inflow of resources	2,201,604	4,980,919	-	-	2,201,604	4,980,919	(2,779,315)
<b>Total deferred inflow of resources</b>	<b>2,201,604</b>	<b>4,980,919</b>	<b>-</b>	<b>-</b>	<b>2,201,604</b>	<b>4,980,919</b>	<b>(2,779,315)</b>
Net position:							
Investment in capital assets	6,156,615	7,047,304	-	-	6,156,615	7,047,304	(890,689)
Restricted - Debt Service	18,529,038	23,412,491	-	-	18,529,038	23,412,491	(4,883,453)
Restricted - Grants	2,476,707	1,755,045	-	-	2,476,707	1,755,045	721,662
Unrestricted	(22,363,516)	(24,401,000)	126,838	45,377	(22,236,678)	(24,355,623)	2,118,945
<b>Total net position</b>	<b>\$ 4,798,844</b>	<b>\$ 7,813,840</b>	<b>\$ 126,838</b>	<b>\$ 45,377</b>	<b>\$ 4,925,682</b>	<b>\$ 7,859,217</b>	<b>\$ (2,933,535)</b>

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**(Unaudited)**  
**For the Year Ended June 30, 2016**

**Statement of Activities**

The following table summarizes the change in the District's net position from its activities for the fiscal years ended June 30, 2016 and June 30, 2015.

**Table 2**  
**Change in Net Position**

Description	Governmental Activities		Business Type		Total		Total Change 2016-2015
	2016	2015	2016	2015	2016	2015	
Revenues:							
Program revenues:							
Charges for services	\$ 2,365,526	\$ 2,395,765	\$ 157,411	\$ 141,430	\$ 2,522,937	\$ 2,537,195	\$ (14,258)
Operating grants and contributions	28,053,837	22,409,321	-	-	28,053,837	22,409,321	5,644,516
General revenues:							
Maintenance and operations taxes	56,464,390	57,176,859	-	-	56,464,390	57,176,859	(712,469)
Debt service taxes	23,087,160	23,446,701	-	-	23,087,160	23,446,701	(359,541)
State aid - formula grants	59,203,538	56,187,355	-	-	59,203,538	56,187,355	3,016,183
Investment earnings	249,329	47,420	-	-	249,329	47,420	201,909
Other revenue	2,133,162	2,826,724	-	-	2,133,162	2,826,724	(693,562)
<b>Total Revenue</b>	<b>171,556,942</b>	<b>164,490,145</b>	<b>157,411</b>	<b>141,430</b>	<b>171,714,353</b>	<b>164,631,575</b>	<b>7,082,778</b>
Expenses:							
Instruction	91,511,746	85,178,110	-	-	91,511,746	85,178,110	6,333,636
Instructional and school leadership	13,410,617	11,709,380	-	-	13,410,617	11,709,380	1,701,237
Student support	11,668,640	10,664,001	-	-	11,668,640	10,664,001	1,004,639
Food services	7,046,366	6,974,891	-	-	7,046,366	6,974,891	71,475
Cocurricular activities	6,073,946	5,554,913	-	-	6,073,946	5,554,913	519,033
General and administration	4,283,558	4,283,914	-	-	4,283,558	4,283,914	(356)
Plant maintenance/Security/Data	18,064,531	17,455,819	-	-	18,064,531	17,455,819	608,712
Community services	356	1,986	75,950	110,663	76,306	112,649	(36,343)
Debt service taxes	20,968,611	15,014,106	-	-	20,968,611	15,014,106	5,954,505
Other activities	1,543,567	946,193	-	-	1,543,567	946,193	597,374
<b>Total Expenses</b>	<b>174,571,938</b>	<b>157,783,313</b>	<b>75,950</b>	<b>110,663</b>	<b>174,647,888</b>	<b>157,893,976</b>	<b>16,753,912</b>
<b>Change in Net Position</b>	<b>(3,014,996)</b>	<b>6,706,832</b>	<b>81,461</b>	<b>30,767</b>	<b>(2,933,535)</b>	<b>6,737,599</b>	<b>(9,671,134)</b>
<b>Beginning Net Position</b>	<b>7,813,840</b>	<b>20,368,603</b>	<b>45,377</b>	<b>14,610</b>	<b>7,859,217</b>	<b>20,383,213</b>	<b>(12,523,996)</b>
<b>Change in Accounting Principle</b>	<b>-</b>	<b>(19,261,595)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(19,261,595)</b>	<b>19,261,595</b>
<b>Ending Net Position</b>	<b>\$ 4,798,844</b>	<b>\$ 7,813,840</b>	<b>\$ 126,838</b>	<b>\$ 45,377</b>	<b>\$ 4,925,682</b>	<b>\$ 7,859,217</b>	<b>\$ (2,933,535)</b>

The District's statement of governmental activities reflects total revenues for the year ended June 30, 2016 of \$171.6 million, an increase of \$7 million and the total cost of all programs and services of \$174.6 million, an increase of \$16.8 million. The net result is a decrease in net position of \$2.9 million.

The cost of all governmental activities this year was \$174.6 million. However, as shown in the Statement of Activities, the amount that taxpayers ultimately financed for these activities was \$79.5 million because some of the costs were paid by those who directly benefited from the programs (\$2.5 million), by other governments and organizations that subsidized certain programs with grants and contributions (\$28.1 million), or by grants and contributions (primarily State funding) not restricted to specific programs (\$61.6 million).

The District's statement of activities reflects charges for services of \$157,411 for business-type activities. With community education costs of \$75,950, the net activity for business-type activities increased \$81,461 for ending net position of \$126,838.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
(Unaudited)  
For the Year Ended June 30, 2016**

**THE DISTRICT'S FUNDS**

As the District completed the year, its governmental funds reported a combined fund balance of \$117.2 million, which is an increase of \$32.4 million from last year's total of \$84.8 million. The increase is composed of the following: The *General Fund* balance decreased \$31,341 from \$30.32 to \$30.29 million from regular operations. The fund balance in the Debt Service Fund decreased \$493,909 to \$29.8 million as a result of restructuring of debt. The *Capital Projects Funds* increased \$32.2 million from \$21.9 million to \$54.1 million as a result of the sale of bonds and Other Governmental Funds balance increased \$752,533 from food service operations.

**GENERAL FUND BUDGETARY HIGHLIGHTS**

Over the course of the year, the Board of Trustees revised the District's budget from time to time. Budget amendments included adjustments to revenues totaling \$6 million to reflect changed revenue estimates in all areas. Expenditure budgets increased \$7 million. Changes included increases due to one-time expenditures approved by the Board of Trustees and other minor adjustments throughout the year. At year end, there were no significant budgetary variances between the final amended budget and actual results. Overall revenue was slightly lower than projected at 98.9%. There were no overages by function level for the expenditure side of the budget. Overall the expenditures were slightly lower than anticipated at 97.69%.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets**

At the end of 2016, the District had \$298.2 million invested in a broad range of capital assets, including facilities and equipment for instruction, transportation, athletics, administration, and maintenance. Net increases (decreases) for the year were as follows:

Construction in progress	\$ 76,848
Buildings and improvements	2,161,163
Equipment and vehicles	163,292
Accumulative Depreciation	(7,965,302)

More detailed information about the District's capital assets is presented in Note III. B. to the financial statements.

**Debt**

At year-end, the District had \$325 million in bonds outstanding versus \$304.1 million last year, an increase of \$20.9 million. The District issued refunding bonds to take advantage of lower interest rates. More detailed information about the District's long-term liabilities is presented in Note III. C. to the financial statements.



**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
***MANAGEMENT'S DISCUSSION AND ANALYSIS***  
**(Unaudited)**  
**For the Year Ended June 30, 2016**

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

- General Fund local property tax revenues are budgeted at \$61.6 million using a collection rate of 98% and state funding is budgeted to remain constant due to the District's flat ADA projections.
- A 3% general pay increase was submitted and approved by the Board for the 2016-17 school year.
- With the expansion of the Chisholm Trail Parkway in the western edge of Crowley ISD, the District is closely monitoring the growth in the district to anticipate the location of a new campus when the need arises.

**CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the District's business office at Crowley Independent School District, 512 Peach Street, Crowley, TX 76036, (817) 297-5800.

## **BASIC FINANCIAL SECTION**

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**STATEMENT OF NET POSITION**  
**JUNE 30, 2016**

**EXHIBIT A-1**

<b>Data Control Codes</b>		<b>1 Governmental Activities</b>	<b>2 Business-type Activities</b>	<b>Total</b>
	<b>Assets</b>			
1110	Cash and cash equivalents	\$ 116,933,337	\$ 141,891	\$ 117,075,228
1220	Property taxes receivable	3,062,919	-	3,062,919
1230	Allowance for uncollectible taxes	(534,359)	-	(534,359)
1240	Due from other governments	17,830,601	-	17,830,601
1290	Other receivables	360,956	-	360,956
1300	Inventories	68,040	-	68,040
1410	Prepays	363,915	-	363,915
		<u>138,085,409</u>	<u>141,891</u>	<u>138,227,300</u>
	Capital assets			
1510	Land	22,192,028	-	22,192,028
1520	Buildings and improvements, net	270,295,707	-	270,295,707
1530	Furniture and equipment, net	5,499,628	-	5,499,628
1580	Construction in progress	201,340	-	201,340
		<u>228,188,603</u>	<u>-</u>	<u>228,188,603</u>
1000	<b>Total assets</b>	<b>436,274,112</b>	<b>141,891</b>	<b>436,416,003</b>
	<b>Deferred outflow of resources</b>			
1700	Deferred charges on refunding	16,557,329	-	16,557,329
1997	Deferred resource outflow - TRS	14,203,383	-	14,203,383
		<u>30,760,712</u>	<u>-</u>	<u>30,760,712</u>
	<b>Total deferred outflow of resources</b>	<b>30,760,712</b>	<b>-</b>	<b>30,760,712</b>
	<b>Liabilities</b>			
2110	Accounts payable	2,065,553	15,053	2,080,606
2140	Interest payable	11,985,959	-	11,985,959
2165	Accrued liabilities	13,023,242	-	13,023,242
2180	Due to other governments	432,367	-	432,367
2300	Unearned revenue	35,764	-	35,764
		<u>27,542,885</u>	<u>15,053</u>	<u>27,557,938</u>
	Noncurrent liabilities			
2501	Long-term liabilities due within one year	12,977,806	-	12,977,806
2502	Long-term liabilities due in more than one year	389,804,978	-	389,804,978
2595	Net pension liability	29,708,707	-	29,708,707
2000	<b>Total liabilities</b>	<b>460,034,376</b>	<b>15,053</b>	<b>460,049,429</b>
	<b>Deferred resource inflow - TRS</b>	<b>2,201,604</b>	<b>-</b>	<b>2,201,604</b>
	<b>Net position</b>			
3200	Net investment in capital assets	6,156,615	-	6,156,615
	Restricted for			
3850	Debt service	18,529,038	-	18,529,038
3890	Grants	2,476,707	-	2,476,707
3900	Unrestricted	(22,363,516)	126,838	(22,236,678)
		<u>4,798,844</u>	<u>126,838</u>	<u>4,925,682</u>
3000	<b>Total net position</b>	<b>\$ 4,798,844</b>	<b>\$ 126,838</b>	<b>\$ 4,925,682</b>

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
YEAR ENDED JUNE 30, 2016**

Data Control Codes	Functions/Programs	1  Expenses	Program Revenues	
			3 Charges for Services	4 Operating Grants and Contributions
	<b>Governmental activities</b>			
11	Instruction	\$ 90,863,647	\$ 38,699	\$ 13,372,123
12	Instructional resources and media services	648,099	-	58,955
13	Curriculum/instructional staff development	643,624	-	344,520
21	Instructional leadership	3,357,155	-	574,474
23	School leadership	9,409,838	-	803,230
31	Guidance, counseling, evaluation services	4,433,341	-	1,901,630
33	Health services	1,372,175	-	135,606
34	Student (pupil) transportation	5,863,124	-	-
35	Food services	7,046,366	1,994,541	7,286,225
36	Extracurricular activities	6,073,946	204,444	1,264,365
41	General administration	4,283,558	-	165,856
51	Plant maintenance and operations	13,539,521	127,842	392,330
52	Security and monitoring services	1,626,972	-	31,210
53	Data processing services	2,898,038	-	1,161,911
61	Community services	356	-	-
72	Debt service - interest	19,244,266	-	-
73	Bond issuance cost and fees	1,724,345	-	-
81	Facilities maintenance	1,063,919	-	-
93	Payments to fiscal agent/member districts of SSA	479,648	-	561,402
	<b>Total governmental activities</b>	174,571,938	2,365,526	28,053,837
	<b>Business-type activities</b>			
01	Community education	75,950	157,411	-
	<b>Total business-type activities</b>	75,950	157,411	-
TP	<b>Total</b>	<u>\$ 174,647,888</u>	<u>\$ 2,522,937</u>	<u>\$ 28,053,837</u>
	<b>General revenues</b>			
MT	Property taxes, levied for general purposes			
DT	Property taxes, levied for debt service			
GC	Grants and contributions not restricted			
GC	for specific programs			
IE	Investment earnings			
MI	Miscellaneous local and intermediate revenue			
SI	Gain on disposal of property			
TR	<b>Total general revenues</b>			
CN	<b>Change in net position</b>			
NB	<b>Beginning net position</b>			
NE	<b>Ending net position</b>			

The Notes to Financial Statements are  
an integral part of this statement.

**EXHIBIT B-1**

<b>Net (Expense) Revenue and Changes in Net Position</b>		
6	7	8
<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
\$ (77,452,825)	\$ -	\$ (77,452,825)
(589,144)	-	(589,144)
(299,104)	-	(299,104)
(2,782,681)	-	(2,782,681)
(8,606,608)	-	(8,606,608)
(2,531,711)	-	(2,531,711)
(1,236,569)	-	(1,236,569)
(5,863,124)	-	(5,863,124)
2,234,400	-	2,234,400
(4,605,137)	-	(4,605,137)
(4,117,702)	-	(4,117,702)
(13,019,349)	-	(13,019,349)
(1,595,762)	-	(1,595,762)
(1,736,127)	-	(1,736,127)
(356)	-	(356)
(19,244,266)	-	(19,244,266)
(1,724,345)	-	(1,724,345)
(1,063,919)	-	(1,063,919)
81,754	-	81,754
(144,152,575)	-	(144,152,575)
-	81,461	81,461
-	81,461	81,461
(144,152,575)	81,461	(144,071,114)
56,464,390	-	56,464,390
23,087,160	-	23,087,160
59,203,538	-	59,203,538
249,329	-	249,329
2,089,462	-	2,089,462
43,700	-	43,700
141,137,579	-	141,137,579
(3,014,996)	81,461	(2,933,535)
7,813,840	45,377	7,859,217
<u>\$ 4,798,844</u>	<u>\$ 126,838</u>	<u>\$ 4,925,682</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2016**

Data Control Codes		10	50
		General	Debt Service
	<b>Assets</b>		
1110	Cash and cash equivalents	\$ 25,902,715	\$ 29,824,889
1220	Taxes receivable	2,234,516	828,403
1230	Allowance for uncollectible taxes	(400,427)	(133,932)
1240	Due from other governments	17,145,170	-
1260	Due from other funds	644,630	428,004
1290	Other receivables	292,403	-
1300	Inventories	68,040	-
1410	Prepaid items	363,915	-
1000	<b>Total assets</b>	<b>\$ 46,250,962</b>	<b>\$ 30,947,364</b>
	<b>Liabilities</b>		
2110	Accounts payable	\$ 833,596	\$ -
2160	Accrued wages and benefits payable	13,023,242	-
2170	Due to other funds	429,296	-
2180	Due to other governments	-	432,367
2300	Unearned revenue	-	-
2000	<b>Total liabilities</b>	<b>14,286,134</b>	<b>432,367</b>
	<b>Deferred inflows of resources</b>		
2600	Unavailable revenue - property taxes	1,676,590	694,470
	<b>Total deferred inflows of resources</b>	<b>1,676,590</b>	<b>694,470</b>
	<b>Fund balances</b>		
	Non-spendable		
3410	Inventories	68,040	-
3430	Prepaid items	363,915	-
	Restricted		
3450	Grant funds	-	-
3470	Capital acquisitions and contracts	-	-
3480	Debt service	-	29,820,527
	Committed		
3545	Local activity	-	-
	Assigned		
3570	Capital acquisitions and contracts	1,500,000	-
3600	Unassigned	28,356,283	-
3000	<b>Total fund balances</b>	<b>30,288,238</b>	<b>29,820,527</b>
4000	<b>Total liabilities, deferred inflows of resources and fund balances</b>	<b>\$ 46,250,962</b>	<b>\$ 30,947,364</b>

The Notes to Financial Statements are  
an integral part of this statement.

**EXHIBIT C-1**

60		98
Capital Projects	Other Governmental Funds	Total Governmental Funds
\$ 54,956,257	\$ 2,996,559	\$ 113,680,420
-	-	3,062,919
-	-	(534,359)
-	685,431	17,830,601
-	3,172	1,075,806
-	68,553	360,956
-	-	68,040
-	-	363,915
<u>\$ 54,956,257</u>	<u>\$ 3,753,715</u>	<u>\$ 135,908,298</u>
\$ 807,094	\$ 85,422	\$ 1,726,112
-	-	13,023,242
-	646,510	1,075,806
-	-	432,367
-	35,766	35,766
807,094	767,698	16,293,293
-	-	2,371,060
-	-	2,371,060
-	-	68,040
-	-	363,915
-	2,545,260	2,545,260
54,149,163	-	54,149,163
-	-	29,820,527
-	440,757	440,757
-	-	1,500,000
-	-	28,356,283
54,149,163	2,986,017	117,243,945
<u>\$ 54,956,257</u>	<u>\$ 3,753,715</u>	<u>\$ 135,908,298</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO  
THE STATEMENT OF NET POSITION  
JUNE 30, 2016**

**C-1R**

<b>Total fund balances for governmental funds (from C-1)</b>	<b>\$ 117,243,945</b>
Capital assets used in governmental activities are not financial resources and therefore are not reported in governmental funds.	391,449,925
Accumulated depreciation, including current year depreciation expense of \$7,965,302, is not reported in the fund financial statements.	(93,261,222)
Long-term liabilities including bonds payable, premiums and accreted interest are not included in the fund financial statements.	(402,782,784)
Interest is accrued on outstanding debt in the government-wide financial statements, whereas in the fund financial statements interest expenditures are reported when due.	(11,985,959)
Deferred outflows of resources on issuances of debt were not recognized on the balance sheet for governmental funds.	16,557,329
Deferred outflows of resources for pension related items were not recognized on the balance sheet for governmental funds.	14,203,383
Long-term liabilities associated with the District's net pension liability are not included in the fund financial statements.	(29,708,707)
Internal service funds are used to charge the costs of certain activities, such as self-insurance, to appropriate functions in other funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.	2,913,476
Deferred inflows of resources for property taxes are recognized as revenue in the government-wide financial statements.	2,371,062
Deferred inflows of resources for pension related liabilities are recognized in the government-wide financial statements.	<u>(2,201,604)</u>
<b>Net position of governmental activities (from A-1)</b>	<b><u>\$ 4,798,844</u></b>

The Notes to Financial Statements are  
an integral part of this statement.



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
YEAR ENDED JUNE 30, 2016**

Data Control Codes		10	50
		General	Debt Service
Revenues			
5700	Local, intermediate, and out-of-state	\$ 59,154,638	\$ 23,419,162
5800	State program revenues	64,046,466	-
5900	Federal program revenues	1,865,649	-
5020	Total revenues	125,066,753	23,419,162
Expenditures			
0011	Instruction	75,626,407	-
0012	Instructional resources/media services	617,782	-
0013	Curriculum and staff development	359,569	-
0021	Instructional leadership	2,981,856	-
0023	School leadership	9,162,474	-
0031	Guidance, counseling, and evaluation services	2,987,041	-
0033	Health services	1,327,902	-
0034	Student (pupil) transportation	5,788,383	-
0035	Food service	-	-
0036	Extracurricular activities	4,740,956	-
0041	General administration	4,184,234	-
0051	Plant maintenance and operations	13,949,809	-
0052	Security and monitoring services	1,617,160	-
0053	Data processing services	1,798,221	-
0071	Principal	-	6,198,888
0072	Interest	-	17,705,608
0073	Bond issuance costs and fees	-	1,375,725
0081	Facilities acquisition and construction	-	-
0093	Shared service arrangements	-	-
6030	Total expenditures	125,141,794	25,280,221
1100	Excess (deficiency) of revenues over (under) expenditures	(75,041)	(1,861,059)
Other financing sources (uses)			
7901	Issuance of refunding bonds	-	128,979,990
7911	Issuance of bonds	-	-
7912	Sale of real or personal property	43,700	-
7915	Transfers In	-	-
7916	Premium/discount on bonds	-	16,955,515
8940	Payment to escrow agent	-	(144,568,355)
7080	Total other financing sources (uses)	43,700	1,367,150
1200	Net change in fund balances	(31,341)	(493,909)
0100	Beginning fund balances	30,319,579	30,314,436
3000	Ending fund balances	\$ 30,288,238	\$ 29,820,527

The Notes to Financial Statements are  
an integral part of this statement.

**EXHIBIT C-2**

60		98
Capital Projects	Other Governmental Funds	Total Governmental Funds
\$ 423,507	\$ 4,089,530	\$ 87,086,837
7,383	2,056,406	66,110,255
-	13,340,884	15,206,533
430,890	19,486,820	168,403,625
-	6,220,981	81,847,388
-	-	617,782
-	290,344	649,913
-	329,880	3,311,736
-	8,871	9,171,345
-	1,460,845	4,447,886
-	1,877	1,329,779
-	-	5,788,383
-	7,303,565	7,303,565
-	1,099,384	5,840,340
-	-	4,184,234
-	470,474	14,420,283
-	-	1,617,160
-	1,049,451	2,847,672
-	-	6,198,888
4,255	-	17,709,863
348,620	-	1,724,345
3,249,974	-	3,249,974
-	498,615	498,615
3,602,849	18,734,287	172,759,151
(3,171,959)	752,533	(4,355,526)
-	-	128,979,990
30,730,000	-	30,730,000
-	-	43,700
-	-	-
4,622,875	-	21,578,390
-	-	(144,568,355)
35,352,875	-	36,763,725
32,180,916	752,533	32,408,199
21,968,247	2,233,484	84,835,746
\$ 54,149,163	\$ 2,986,017	\$ 117,243,945

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO  
THE STATEMENT OF ACTIVITIES  
YEAR ENDED JUNE 30, 2016**

**C-2R**

**Net changes in fund balances - total governmental funds (from C-2)** **\$ 32,408,199**

Internal service funds are used to charge the costs of certain activities to individual funds. The net income of internal service funds are reported with governmental activities, so the net effect is to increase net position. 563,579

Current year capital outlays are expenditures in the fund financial statements but appear as increases in capital assets in the government-wide financial statements. The net effect of the current year capital outlay is to increase net position. 3,404,201

Depreciation is not expensed in fund financial statements because it does not require the use of current financial resources. The effect of current year depreciation is to decrease net position. (7,965,302)

The refundings and issuances of bonds payable are considered a source/use of funds on the governmental fund statements, but are treated as long-term liabilities for the government-wide presentation. Current year principal payments on noncurrent liabilities are expenditures in the fund financial statements, whereas they are reported as reductions of noncurrent liabilities in the government-wide financial statements. The net effect of current year refundings and principal paid on bonds payable is to decrease net position. (20,951,103)

Premiums on bonds payable are reported as other sources of funds in the fund financial statements when the bonds are issued. Deferred charges on refunding are presented as deferred outflows of resources on the government-wide statements and amortized over the life of the related debt. Amounts are reported net of amortization on the government-wide financial statements. The net effect of these items is to decrease net position. (8,395,982)

Changes in the net pension liability, and related deferred inflows and outflows not recognized on the fund financial statements under the modified accrual basis are recognized on the accrual basis in the government-wide financial statements. The effect of the change is to increase net position. 1,496,093

Revenue not recognized on the fund financial statements under the modified accrual basis are recognized on the accrual basis in the government-wide financial statements. The effect of the change in deferred outflow of resources is to increase net position. (866,226)

Interest is accrued on outstanding debt in the government-wide financial statements, whereas in the fund financial statements an interest expenditure is reported when due. The effect of recording the increase in accreted interest and the increase in accrued interest is to decrease net position. (2,708,455)

**Change in net position of governmental activities (from B-1)** **\$ (3,014,996)**

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENTS OF NET POSITION  
PROPRIETARY FUNDS  
JUNE 30, 2016**

**EXHIBIT D-1**

<b>Data Control Codes</b>		<b>Business-type Activities - Enterprise Community Education</b>	<b>Governmental Activities - Internal Service Funds</b>
	<b>Assets</b>		
	Current assets		
1110	Cash and cash equivalents	\$ 141,891	\$ 3,252,917
1000	<b>Total assets</b>	141,891	3,252,917
	<b>Liabilities</b>		
	Current liabilities		
2110	Accounts payable	15,053	339,441
2000	<b>Total liabilities</b>	15,053	339,441
	<b>Net position</b>		
3900	Unrestricted	126,838	2,913,476
3000	<b>Total net position</b>	\$ 126,838	\$ 2,913,476

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION**  
**PROPRIETARY FUNDS**  
**YEAR ENDED JUNE 30, 2016**

**EXHIBIT D-2**

<b>Data Control Codes</b>		<b>Business-type Activities - Enterprise Community Education</b>	<b>Governmental Activities - Internal Service Funds</b>
	<b>Operating revenues</b>		
5700	Local and intermediate sources	\$ 157,411	\$ 1,091,946
5020	<b>Total operating revenues</b>	157,411	1,091,946
	<b>Operating expenses</b>		
6100	Payroll cost	5,749	17,239
6200	Contractual services	70,201	511,128
6030	<b>Total operating expenses</b>	75,950	528,367
	<b>Income before contribution and transfers</b>	81,461	563,579
8911	Transfers in	-	-
1300	<b>Change in net position</b>	81,461	563,579
0100	Beginning net position	45,377	2,349,897
3300	<b>Ending net position</b>	\$ 126,838	\$ 2,913,476

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENTS OF CASH FLOWS  
PROPRIETARY FUNDS  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT D-3**

	<b>Business-type Activities - Enterprise Community Education</b>	<b>Governmental Activities - Internal Service Funds</b>
<b>Cash flows from operating activities</b>		
Cash received from customers	\$ 157,411	\$ 1,091,946
Cash payments to suppliers	(91,875)	(432,554)
Cash payments to employees	(5,749)	(17,239)
<b>Net cash provided by operating activities</b>	59,787	642,153
<b>Cash flows from noncapital financing activities</b>		
Operating subsidies and transfers to other funds	-	2,610,764
<b>Net change in cash and cash equivalents</b>	59,787	3,252,917
<b>Beginning cash and cash equivalents</b>	82,104	-
<b>Ending cash and cash equivalents</b>	<u>\$ 141,891</u>	<u>\$ 3,252,917</u>
<b>Reconciliation of operating income to net cash provided by operating activities</b>		
Operating income	\$ 81,461	\$ 563,579
Adjustments to reconcile operating income to net cash provided by operating activities		
<b>Change in assets and liabilities</b>		
Increase (decrease) in accounts payable	(21,674)	78,574
<b>Cash provided by operating activities</b>	<u>\$ 59,787</u>	<u>\$ 642,153</u>

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENTS OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
JUNE 30, 2016**

**EXHIBIT E-1**

<u>Data Control Codes</u>		<u>Private Purpose Trust</u>	<u>Agency</u>
	<b>Assets</b>		
1110	Cash and cash equivalents	\$ 25,991	\$ 158,307
	<b>Total assets</b>	25,991	158,307
	<b>Liabilities</b>		
2190	Due to student groups	-	158,307
2000	<b>Total liabilities</b>	-	\$ 158,307
3000	<b>Net position</b>	<u>\$ 25,991</u>	

The Notes to Financial Statements are  
an integral part of this statement.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT E-2**

	<b>Private Purpose Trust</b>
	<hr/>
<b>Additions</b>	
Local and intermediate sources	\$ 1,000
	<hr/>
<b>Total additions</b>	1,000
	<hr/>
<b>Deductions</b>	
Supplies and materials	974
	<hr/>
<b>Total deductions</b>	974
	<hr/>
<b>Change in net position</b>	26
	<hr/>
Beginning net position	25,965
	<hr/>
<b>Ending net position</b>	\$ 25,991
	<hr/> <hr/>



## **CROWLEY INDEPENDENT SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS**

### **I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **A. Reporting Entity**

Crowley Independent School District (the District) is a public educational agency operating under the applicable laws and regulations of the State of Texas. The District prepares its basic financial statements in conformity with generally accepted accounting principles promulgated by the Governmental Accounting Standards Board (GASB) and it complies with the requirements of the appropriate version of Texas Education Agency's (TEA) *Financial Accountability System Resource Guide* (the Resource Guide) and the requirements of contracts and grants of agencies from which it receives funds.

The District is an independent political subdivision of the State of Texas governed by the Board of Trustees, a seven member group, elected by the public. It has the authority to make decisions, appoint administrators and managers, and significantly influence operations and is considered a primary government. As required by generally accepted accounting principles, these financial statements have been prepared based on considerations regarding the potential for inclusion of other entities, organizations or functions as part of the District's financial reporting entity. No other entities have been included in the District's reporting entity. Additionally, as the District is considered a primary government for financial reporting purposes, its activities are not considered a part of any other governmental or other type of reporting entity, which is in accordance with GASB Statement No. 14, *The Financial Reporting Entity*, as revised by GASB Statement No. 39 and GASB Statement No. 61.

#### **B. Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information about the District as a whole. These statements include all activities of the primary government. The effect of interfund activity has been removed from these statements.

The statement of activities presents a comparison between direct expenses and program revenues for each segment of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include charges paid by the recipients of goods or services offered by the programs and grants that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, such as taxes and investment earnings, are presented as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements. In the fund financial statements, the accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**B. Government-wide and Fund Financial Statements – Continued**

The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance or net position, as appropriate, revenues, and expenditures or expenses, as appropriate. Following is a description of the various funds:

**Governmental Funds**

Governmental funds are those funds through which most governmental functions are typically financed.

*General Fund*

The general fund is used to account for and report all financial resources not accounted for and reported in another fund. The general fund is considered a major fund for reporting purposes.

*Debt Service Fund*

The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest on all long-term debt of the District. The primary source of revenue for debt service is local property taxes. The debt service fund is considered a major fund for reporting purposes.

*Capital Projects Funds*

The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. The capital projects fund is considered a major fund for reporting purposes.

*Special Revenue Funds*

The special revenue funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The restricted or committed proceeds of specific revenue sources comprise a substantial portion of the inflows of these special revenue funds. Most federal and some state financial assistance are accounted for in special revenue funds.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**B. Government-wide and Fund Financial Statements – Continued**

**Proprietary Funds**

The proprietary funds account for services that are generally fully supported by user fees. The District has the following types of proprietary funds:

*Enterprise Funds*

The enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The funds are reported as “Business-type Activities” in the government-wide financial statements. The District uses this fund to account for its community education programs because the community education programs are self-supporting and do not require subsidies from the general fund.

*Internal Service Funds*

The internal service funds are used to account for revenues and expenses related to services provided to parties inside the District. These funds facilitate distribution of support costs to the users of support services on a cost-reimbursement basis. Because the principal users of the internal services are the District’s governmental activities, this fund type is included in the “Governmental Activities” column of the government-wide financial statements. The District has internal service funds for its worker’s compensation and health self-insurance plans.

**Fiduciary Funds**

*Agency Funds*

The agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for the District’s student activity funds and donations.

*Private Purpose Trust Funds*

The District uses these funds to account for donations received from private individuals and foundations which have the stipulation that the funds be used for a specific purpose. These funds are not budgeted.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**C. Measurement Focus and Basis of Accounting**

The government-wide statements and the proprietary fund statements are accounted for using the economic resources measurement focus and the accrual basis of accounting. With this measurement focus, all assets, deferred outflows of resources, liabilities, and deferred inflows of resources associated with the operations of these activities are included on the statement of net position. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities are generally included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing resources) and decreases (i.e., expenditures and other financing uses) in fund balance.

The District utilizes the modified accrual basis of accounting in the governmental fund statements. Under the modified accrual basis of accounting, revenues are recognized in the accounting period when they are susceptible to accrual (i.e., when they are measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues available if they are collected within 60 days of the end of the current period. Revenues susceptible to accrual include charges for services and interest on temporary investments.

Property taxes and interest associated with the current period are all considered to be susceptible to accrual and have been recognized as revenues of the current period. Other receipts and other taxes become measurable and available when cash is received by the government and are recognized as revenue at that time.

Grant funds are considered to be earned when all eligibility requirements have been met, (including time requirements) to the extent of expenditures made under the provisions of the grant. Accordingly, when such funds are received in advance, they are recorded as unearned revenues until earned. If balances have not been expended by the end of the project period, grantors sometimes require the District to refund all or part of the unused amount.

Using the modified accrual basis of accounting, expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for interest on long-term debt, which is recognized when due.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**D. Assets, Liabilities, and Net Position or Fund Balance**

**Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

The District reports all investments at fair value, except for money market investments and investment pools. Investment positions in external investment pools that meet specific criteria are reported using the pools' share price, which generally maintains a stable \$1 per share value. A board of directors comprised of local government officers, including participants of the pools, performs regulatory oversight to the external investment pools.

The District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act, Chapter 2256, Texas Governmental Code. In summary, the District is authorized to invest in the following:

- Direct obligations of the U.S. Government
- Fully collateralized certificates of deposit and money market accounts
- Government investment pools and commercial paper

**Receivables**

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the year are referred to as due to/from other funds

Due from other governments is primarily comprised of amounts to be received related to federal and state funding sources, and is considered entirely collectible.

**Property Taxes**

All taxes due to the District on real or personal property are payable at the Office of the Tax Assessor-Collector and may be paid at any time after the tax rolls for the year have been completed and approved, which is no later than October 1. Taxes are due by January 31, and all taxes not paid prior to this date are deemed delinquent and are subject to such penalty and interest. Property taxes attach as an enforceable lien on property as of January 1 each year. Taxes are levied on October 1 and are payable prior to the next February 1. District property tax revenues are recognized when collected.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**D. Assets, Liabilities, and Net Position or Fund Balance – Continued**

**Inventories**

The costs of governmental fund type inventories are recorded as expenditures when consumed (i.e., the consumption method). Inventory is recorded at average cost.

**Capital Assets**

Capital assets, which include land, buildings, furniture, and equipment, are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Major outlays for capital assets and improvements are capitalized as projects are constructed.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset Description Useful Life</u>	<u>Estimated</u>
Buildings and improvements	15-30 years
Furniture and equipment	3-15 years

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position includes a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**D. Assets, Liabilities, and Net Position or Fund Balance – Continued**

**Pensions**

The fiduciary net position of the Teacher Retirement System of Texas (TRS) has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Fund Balance**

Fund balances in governmental funds are classified as follows:

*Nonspendable* - Represents amounts that cannot be spent because they are either not in spendable form (such as inventory or prepaid items) or legally required to remain intact (such as principal of a permanent fund).

*Restricted* - Represents amounts that are constrained by external parties, constitutional provisions, or enabling legislation.

*Committed* - Represents amounts that can only be used for a specific purpose because of a formal action by the District's Board of Trustees (the "Board"). Committed amounts cannot be used for any other purpose unless the Board removes those constraints by taking the same type of formal action. Commitments are approved through the adoption and amendment of the District's budget or a formal resolution stating the commitment. The commitment must be made prior to yearend.

*Assigned* - Represents amounts which the District intends to use for a specific purpose, but that do not meet the criteria to be classified as restricted or committed. Intent may be stipulated by the Board or by an official or body to which the Board delegates the authority. The Board has retained this authority. Specific amounts that are not restricted or committed in a special revenue, capital projects, debt service, or permanent fund are assigned for purposes in accordance with the nature of their fund type or the fund's primary purpose. Assignments within the general fund convey that the intended use of those amounts is for a specific purpose that is narrower than the general purposes of the District itself. Assignments can be made at any time.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

**D. Assets, Liabilities, and Net Position or Fund Balance – Continued**

**Fund Balance – Continued**

Unassigned - Represents amounts which are unconstrained in that they may be spent for any purpose. Only the general fund reports a positive unassigned fund balance. Other governmental funds might report a negative balance in this classification because of overspending for specific purposes for which amounts had been restricted, committed, or assigned.

When an expenditure is incurred for a purpose for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed, then assigned funds, and finally unassigned funds.

**Net Position**

The District classifies net position into three components – net investment in capital assets; restricted; and unrestricted. These classifications are defined as follows:

Net investment in capital assets - Consists of capital assets, including restricted capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted - Consists of constraints placed on net position used through external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.

Unrestricted - Consists of net position that does not meet the definition of "restricted" or "invested in capital assets, net of related debt."

**E. Estimates**

The preparation of financial statements, in conformity with generally accepted accounting principles (GAAP), requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.



## **CROWLEY INDEPENDENT SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS**

### **I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED**

#### **F. Data Control Codes**

The data control codes refer to the account code structure prescribed by TEA in the Resource Guide. The TEA requires school districts to display these codes in the financial statements filed with the TEA in order to insure accuracy in building a statewide database for policy development and funding plans.

#### **G. New Accounting Pronouncements**

The GASB issued Statement No. 72, *Fair Value Measurement and Application*, which is effective for periods beginning after June 15, 2015. The objective of this Statement is to provide guidance for determining fair value measurement for financial reporting purposes and provide guidance for applying fair value to certain investments and disclosures related to all fair value measurements. This Statement applies to all state and governmental entities. As the District only invests in investment pools during year ended June 30, 2016, this Statement had no material impact on the District's financial statements.

The GASB issued Statement No. 79, *Certain External Investment Pools and Pool Participants*, which is effective for periods beginning after June 15, 2015. This standard created an election option for external investment pools and pool participants (local and state governments) to continue to utilize amortized cost accounting, rather than fair value, for certain investment pools and eliminated the reference to SEC 2a-7 guidance. Participants in qualifying pools would be permitted to continue measuring investments at amortized cost if they met certain criteria. The Lone Star and Texas CLASS investment pools operate pursuant to investment strategies, operating procedures, and protocols that meet the criteria of GASB 79, and are, therefore, shown at amortized cost on the District's financial statements.

### **II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

Annual budgets are adopted on a basis consistent with GAAP. The original budget is adopted by the District prior to the beginning of the year. The legal level of control is the function code stated in the approved budget. Appropriations lapse at the end of the year, excluding capital project budgets. Supplemental budget appropriations were made for the year.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**III. DETAILED NOTES ON ALL FUNDS**

**A. Deposits and Investments**

*Custodial Credit Risk – Deposits* In the case of deposits, this is the risk that in the event of a bank failure the District's deposits may not be returned to it. The District's investment policy requires funds on deposit at the depository bank to be collateralized. As of year-end, checking and time deposits were entirely insured or collateralized with securities as provided by State laws and regulations and FDIC insurance. At year-end, the carrying amount of the District's deposits was \$9,628,504, and the bank balance was \$12,037,997, of which \$11,537,997 exceeded FDIC limits and was collateralized by securities held in the District's name.

*Custodial Credit Risk – Investments* For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At year end, the District was not exposed to custodial credit risk. All of the investment pools are rated AAA or better by Standard and Poor's Rating Services as of year-end.

At year end, the District's investments were as follows:

<u>Investments</u>	<u>Maturity</u>	<u>Amount</u>	<u>Rating</u>
Lone Star Investment Pool	25 days	\$ 102,259,814	AAA
MBIA Texas Class Investment Pool	56 days	<u>5,371,208</u>	AAA
Total investments		<u><u>\$ 107,631,022</u></u>	

*Interest Rate Risk* In accordance with its investment policy, the District manages its exposure to declines in fair values by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations and invest operating funds primarily in short-term securities.

*Concentration of Credit Risk* The District's investment policy limits investments in money market mutual funds rated as to investment quality not less than AAA by Standard & Poor's.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**III. DETAILED NOTES ON ALL FUNDS – CONTINUED**

**B. Capital Assets**

Capital asset activity for the year ended June 30, 2016 was as follows:

	Beginning Balances	Increases	Transfers	Decreases	Ending Balances
Governmental activities					
Capital assets not being depreciated					
Land	\$ 22,192,028	\$ -	\$ -	\$ -	\$ 22,192,028
Construction in progress	124,492	124,863	(48,015)	-	201,340
Total capital assets not being depreciated	22,316,520	124,863	(48,015)	-	22,393,368
Other capital assets					
Buildings and improvements	350,725,649	2,113,148	48,015	-	352,886,812
Furniture and equipment	16,006,453	1,166,190	-	(1,002,898)	16,169,745
Total other capital assets	366,732,102	3,279,338	48,015	(1,002,898)	369,056,557
Less accumulated depreciation for					
Buildings and improvements	(75,527,834)	(7,063,270)	-	-	(82,591,104)
Furniture and equipment	(10,770,984)	(902,032)	-	1,002,898	(10,670,118)
Total accumulated depreciation	(86,298,818)	(7,965,302)	-	1,002,898	(93,261,222)
Totals	\$ 302,749,804	\$ (4,561,101)	\$ -	\$ -	\$ 298,188,703

Depreciation was charged to governmental functions as follows:

	Governmental Activities
11 Instruction	\$ 7,415,240
12 Instructional resources/media services	11,441
23 School leadership	7,241
31 Guidance, counseling, and evaluation services	2,482
33 Health services	1,150
34 Student (pupil) transportation	74,741
35 Food services	21,101
36 Extracurricular activities	162,698
41 General administration	29,870
51 Plant maintenance and operations	239,338
	<u>\$ 7,965,302</u>

**C. Long-term Liabilities**

The following is a summary of changes in the District's total governmental long-term liabilities for the year. In general, the District uses the debt service fund to liquidate governmental long-term liabilities.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**III. DETAILED NOTES ON ALL FUNDS – CONTINUED**

**C. Long-term Liabilities – Continued**

Governmental activities	Beginning Balances	Additions	Reductions	Ending Balances	Amounts Due Within One Year
Bonds payable					
Series 1991 Refunding	\$ 77,453	\$ -	\$ 42,324	\$ 35,129	\$ 35,129
Series 1993 Refunding	2,794,051	-	-	2,794,051	-
Series 2002 Refunding	774,812	-	-	774,812	-
Series 2005 Refunding	1,610,000	-	1,610,000	-	-
Series 2006	5,625,000	-	560,000	5,065,000	590,000
Series 2007	57,302,450	-	53,317,451	3,984,999	600,000
Series 2008	79,551,218	-	79,539,106	12,112	5,540
Series 2010 Refunding	18,785,000	-	1,155,000	17,630,000	39,998
Series 2010	4,999,998	-	-	4,999,998	1,185,000
Series 2011 Refunding	8,034,997	-	60,000	7,974,997	60,000
Series 2012 Refunding	8,730,000	-	-	8,730,000	-
Series 2013 Refunding	20,820,460	-	5,007	20,815,453	215,000
Series 2013	24,425,000	-	-	24,425,000	50,000
Series 2014 A Refunding	22,929,994	-	1,175,000	21,754,994	1,204,994
Series 2014 B Refunding	16,380,000	-	640,000	15,740,000	325,000
Series 2015 Refunding	31,255,000	-	655,000	30,600,000	1,075,000
Series 2015	-	30,730,000	-	30,730,000	-
Series 2015 B Refunding	-	29,729,990	-	29,729,990	89,271
Series 2016 A Refunding	-	21,565,000	-	21,565,000	440,000
Series 2016 B Refunding	-	77,685,000	-	77,685,000	1,615,000
	304,095,433	159,709,990	138,758,888	325,046,535	7,529,932
Other liabilities					
Bond premiums	18,517,606	21,578,389	2,403,949	37,692,046	1,890,972
Accreted interest	40,536,548	4,291,994	4,784,339	40,044,203	3,556,902
Total					
governmental activities	<u>\$ 363,149,587</u>	<u>\$ 185,580,373</u>	<u>\$ 145,947,176</u>	<u>\$ 402,782,784</u>	<u>\$ 12,977,806</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**III. DETAILED NOTES ON ALL FUNDS – CONTINUED**

**C. Long-term Liabilities – Continued**

These bonds were issued as school building bonds or refunding bonds, and have interest rates ranging from 0.40% to 5.5%. There are a number of limitations and restrictions contained in the various general obligation bonds indentures. The District is in compliance with all significant limitations and restrictions at year end.

During the year, the District issued \$128,979,990 in unlimited tax refunding bonds to refund \$132,560,000 of outstanding bonds in series 2007 and 2008. The refundings resulted in total gross savings of \$22,604,300 and a present value economic gain (difference between present value of debt service payment on the old and new debt) of \$15,015,287. In current years prior years, the District issued refunding bonds to defease certain outstanding bonds to achieve debt service savings. The District has placed the proceeds from the refunding issues in irrevocable escrow accounts with a trust agent to ensure payment of debt service on the refunded bonds. At year end \$148,570,000 of bonds outstanding are considered defeased. The interest rates on these bonds ranged from 0.40% to 5.125%

Debt service requirements by fiscal year on the District's outstanding bonds were as follows:

Year Ending June 30	Principal	Interest	Total Requirements
2017	\$ 7,529,932	\$ 16,599,573	\$ 24,129,505
2018	6,992,640	17,086,555	24,079,195
2019	5,657,088	18,661,019	24,318,107
2020	7,194,359	17,213,968	24,408,327
2021	7,630,301	16,955,801	24,586,102
2022-2026	53,737,451	70,430,896	124,168,347
2027-2031	53,824,762	70,997,842	124,822,604
2032-2036	81,155,000	41,711,968	122,866,968
2037-2041	87,240,000	11,952,019	99,192,019
2042-2046	14,085,002	1,829,372	15,914,374
	<u>\$ 325,046,535</u>	<u>\$ 283,439,013</u>	<u>\$ 608,485,548</u>

**D. Interfund Transactions**

The interfund balances and transfers were as follows:

Due to	Due from	Amount	Purpose
General	Special revenue	\$ 644,630	Short term loans
Special revenue	Special revenue	1,880	Short term loans
Special revenue	General fund	1,292	Short term loans
Debt service	General fund	428,004	Short term loans

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION**

**A. Risk Management**

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the District purchases commercial insurance to cover general liabilities insurance. The District has not significantly reduced insurance coverage or had settlements which exceeded coverage amounts for the past three years.

**B. Workers' Compensation Insurance**

During the fiscal year ended June 30, 2016, employees of the District were covered by a workers' compensation insurance plan (the plan). Contributions are made based upon rates established for the District's various types of employees.

The contract between the District and the third party administrator, Alamo Insurance Group (AIG), is renewable annually, and the terms of coverage and costs are included in the contractual provisions. The District is protected against unanticipated catastrophic individual loss by stop-loss coverage carried through a commercial insurer licensed to do business in Texas in accordance with the Texas Insurance Code. Stop-loss coverage is in effect for specific occurrences exceeding \$300,000 and an aggregate limit of \$1,000,000.

AIG has performed an evaluation of claims submitted for incidents occurring prior to June 30, 2016, and has projected open claims and incurred but not reported claims will cost \$339,441. The following is a reconciliation of changes in the aggregate liabilities for claims for the last three fiscal years:

<u>Fiscal Year</u>	<u>Beginning of Year Accrual</u>	<u>Current Year Estimates</u>	<u>Claims Payments</u>	<u>End of Year Accrual</u>
2014	\$ 420,103	\$ 179,416	\$ 135,111	\$ 464,408
2015	464,408	(287,749)	47,241	129,418
2016	129,418	357,060	147,037	339,441

Amounts received or receivable from granting agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of payouts, and other economic and social factors.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**C. Other Liabilities**

The Tax Reform Act of 1986 instituted certain arbitrage restrictions consisting of complex regulations with respect to issuance of tax-exempt bonds after August 31, 1986. Arbitrage regulations deal with the investment of tax-exempt bond proceeds at an interest yield greater than the interest yield paid to bondholders. Generally, all interest paid to bondholders can be retroactively rendered taxable if applicable rebates are not reported and paid to the Internal Revenue Service at least every five years for applicable bond issues. Accordingly, there is the risk that if such calculations are not performed or not performed correctly, it could result in a substantial liability to the District. The District engages an arbitrage consultant to perform the calculations in accordance with IRS rules and regulations.

**D. Defined Benefit Pension Plans**

*Plan Description*

The District participates in a cost-sharing multiple-employer defined benefit pension that has a special funding situation. The plan is administered by the Teacher Retirement System of Texas (TRS). TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code. The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension's Board of Trustees does not have the authority to establish or amend benefit terms.

All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

*Pension Plan Fiduciary Net Position*

Detailed information about the Teacher Retirement System's fiduciary net position is available in a separately-issued Comprehensive Annual Financial Report that includes financial statements and required supplementary information. That report may be obtained on the Internet at <http://www.trs.state.tx.us/about/documents/cafr.pdf#CAFR>; by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; or by calling (512) 542-6592.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

*Benefits Provided*

TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity except for members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years. Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic post-employment benefit changes; including automatic COLAs. Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the Plan description above.

*Contributions*

Contribution requirements are established or amended pursuant to Article 16, section 67 of the Texas Constitution which requires the Texas legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a state contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year. Texas Government Code section 821.006 prohibits benefit improvements, if as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action.

Employee contribution rates are set in state statute, Texas Government Code 825.402. Senate Bill 1458 of the 83<sup>rd</sup> Texas Legislature amended Texas Government Code 825.402 for member contributions and established employee contribution rates for fiscal years 2014 thru 2017. The 83<sup>rd</sup> Texas Legislature, General Appropriations Act (GAA) established the employer contribution rates for fiscal years 2014 and 2015. The 84th Texas Legislature, General Appropriations Act (GAA) established the employer contribution rates for fiscal years 2016 and 2017.



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Contributions – Continued

	Contribution Rates	
	2015	2016
Member	6.70%	7.20%
Non-Employer Contributing Entity (State)	6.80%	6.80%
Employers	6.80%	6.80%
Employer #1787 - 2015 Employer Contributions		\$ 2,488,595
Employer #1787 - 2015 Member Contributions		2,165,009
Employer #1787 - 2015 NECE On-behalf Contributions		3,975,843

Contributors to the plan include members, employers and the State of Texas as the only non-employer contributing entity. The State is the employer for senior colleges, medical schools and state agencies including TRS. In each respective role, the State contributes to the plan in accordance with state statutes and the General Appropriations Act (GAA).

As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year reduced by the amounts described below which are paid by the employers. Employers (public school, junior college, other entities or the State of Texas as the employer for senior universities and medical schools) are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Contributions – Continued

In addition to the employer contributions listed above, there are two additional surcharges an employer is subject to.

- When employing a retiree of the Teacher Retirement System the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.
- When a school district or charter school does not contribute to the Federal Old-Age Survivors and Disability Insurance (OASDI) Program for certain employees, they must contribute 1.5% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

Actuarial Assumptions

The total pension liability in the August 31, 2015 actuarial valuation was determined using the following actuarial assumptions:

Valuation Date	August 31, 2015
Actuarial Cost Method	Individual Entry Age Normal
Asset Valuation Method	Market Value
Discount Rate	8.00%
Long-term expected Investment Rate of Return	*8.00%
Inflation	2.50%
Salary Increases	3.5% to 9.5%
Payroll Growth Rate	2.50%
Benefit Changes during the year	None
Ad hoc post-employment benefit changes	None

The actuarial methods and assumptions are primarily based on a study of actual experience for the four year period ending August 31, 2014 and adopted on September 24, 2015.

Discount Rate

The discount rate used to measure the total pension liability was 8.0%. There was no change in the discount rate since the previous year. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers and the non-employer contributing entity are made at the statutorily required rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current plan

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Discount Rate – Continued

members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The long-term rate of return on pension plan investments is 8%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of geometric real rates of return for each major asset class included in the Systems target asset allocation as of August 31, 2015 are summarized below:

	Long-Term Target Asset Allocation	Long-Term Expected Geometric Real Rate of Return	Expected Contribution to Long-Term Portfolio Returns <sup>1</sup>
<b>Global Equity</b>			
U.S.	18%	4.6%	1.0%
Non-US Developed	13%	5.1%	0.8%
Emerging Markets	9%	5.9%	0.7%
Directional Hedge Funds	4%	3.2%	0.1%
Private Equity	13%	7.0%	1.1%
<b>Stable Value</b>			
U.S. Treasuries	11%	0.7%	0.1%
Absolute Return	0%	1.8%	0.0%
Hedge Funds Stable Value	4%	3.0%	0.1%
Cash	1%	-0.2%	0.0%
<b>Real Return</b>			
Global Inflation-linked Bonds	3%	0.9%	0.0%
Real Assets	16%	5.1%	1.1%
Energy and Natural Resources	3%	6.6%	0.2%
Commodities	0%	1.2%	0.0%
<b>Risk Parity</b>			
Risk Parity	5%	6.7%	0.3%
Inflation Expectation			2.2%
Alpha			1.0%
<b>Total</b>	<b>100%</b>		<b>8.7%</b>

<sup>1</sup>The Expected Contribution to Returns incorporates the volatility drag resulting from the conversion between Arithmetic and Geometric mean returns

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Discount Rate Sensitivity Analysis

The following schedule shows the impact of the Net Pension Liability if the discount rate used was 1% less than and 1% greater than the discount rate that was used (8%) in measuring the 2015 Net Pension Liability.

	1% Decrease in Discount Rate (7.0%)	Discount Rate (8%)	1% Increase in Discount Rate (9.0%)
The District's proportionate share of the net pension liability:	\$ 46,547,851	\$ 29,708,707	\$ 15,682,637

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and  
Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the District reported a liability of \$29,708,707 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

The District's proportionate share of the collective net pension liability	\$ 29,708,707
State's proportionate share that is associated with the District	<u>47,449,187</u>
Total	<u>\$ 77,157,894</u>

The net pension liability was measured as of August 31, 2015 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on the District's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2014 thru August 31, 2015.

At August 31, 2015, the employer's proportion of the collective net pension liability was 0.0840446% which was an increase from its proportion measured as of August 31, 2014 of 0.06101010%.

Changes Since the Prior Actuarial Valuation – The following are changes to the actuarial assumptions or other inputs that affected measurement of the total pension liability since the prior measurement period:

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and  
Deferred Inflows of Resources Related to Pensions – Continued

*Economic Assumptions*

- 1) The inflation assumption was decreased from 3.00% to 2.50%.
- 2) The ultimate merit assumption for long-service employees was decreased from 1.25% to 1.00%.
- 3) In accordance with the observed experience, there were small adjustments in the service-based promotional/longevity component of the salary scale.
- 4) The payroll growth assumption was lowered from 3.50% to 2.50%.

*Mortality Assumptions*

- 1) The post-retirement mortality tables for non-disabled retirees were updated to reflect recent TRS member experience. Mortality rates will be assumed to continue to improve in the future using a fully generational approach and Scale BB.
- 2) The post-retirement mortality tables for disabled retirees were updated to reflect recent TRS member experience. Mortality rates will be assumed to continue to improve in the future using a fully generational approach and Scale BB.
- 3) The pre-retirement mortality tables for active employees were updated to use 90% of the recently published RP-2014 mortality table for active employees. Mortality rates will be assumed to continue to improve in the future using a fully generational approach and Scale BB.

*Other Demographic Assumptions*

- 1) Previously, it was assumed 10% of all members who had contributed in the past 5 years to be an active member. This was an implicit rehire assumption because teachers have historically had a high incidence of terminating employment for a time and then returning to the workforce at a later date. This methodology was modified to add a more explicit valuation of the rehire incidence in the termination liabilities, and therefore these 10% are no longer being counted as active members.
- 2) There were adjustments to the termination patterns for members consistent with experience and future expectations. The termination patterns were adjusted to reflect the rehire assumption. The timing of the termination decrement was also changed from the middle of the year to the beginning to match the actual pattern in the data.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and  
Deferred Inflows of Resources Related to Pensions – Continued

*Other Demographic Assumptions – continued*

- 3) Small adjustments were made to the retirement patterns for members consistent with experience and future expectations.
- 4) Small adjustments to the disability patterns were made for members consistent with experience and future expectations. Two separate patterns were created based on whether the member has 10 years of service or more.
- 5) For members that become disabled in the future, it is assumed 20% of them will choose a 100% joint and survivor annuity option.

*Actuarial Methods and Policies*

- 1) The method of using celled data in the valuation process was changed to now using individual data records to allow for better reporting of some items, such as actuarial gains and losses by source.

There were no changes of benefit terms that affected measurement of the total pension liability during the measurement period.

For the year ended June 30, 2016, the District recognized pension expense and revenue of \$3,795,843 for support provided by the State.

At June 30, 2016, the District reported its proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ -	\$ 1,141,730
Changes in actuarial assumptions	-	1,059,874
Difference between projected and actual investment earnings	7,316,578	-
Changes in proportion and difference between the employer's contributions and the proportionate share of contributions	5,494,100	-
Contributions paid to TRS subsequent to the measurement date	1,392,705	
Total	14,203,383	2,201,604

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**D. Defined Benefit Pension Plans – Continued**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and  
Deferred Inflows of Resources Related to Pensions – Continued

*Actuarial Methods and Policies – continued*

The net amounts of the employer's balances of deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	Pension Expense Amount
2017	\$ 3,893,205
2018	2,168,407
2019	2,168,407
2020	3,182,887

**E. Retiree Health Care Plan**

Plan Description

The District contributes to the Texas Public School Retired Employees Group Insurance Program (TRS-Care), a cost-sharing multiple-employer defined benefit postemployment health care plan administered by the Teacher Retirement System of Texas. TRS-Care provides health care coverage for certain persons (and their dependents) who retired under the Teacher Retirement System of Texas. The statutory authority for the program is Texas Insurance Code, Chapter 1575. Section 1575.052 grants the TRS Board of Trustees the authority to establish and amend basic and optional group insurance coverage for participants. The Teacher Retirement System of Texas issues a publicly available financial report that includes financial statements and required supplementary information for TRS-Care. That report may be obtained by visiting the TRS website under the TRS Publications heading, by calling the TRS Communications Department at 1-800-223-8778, or by writing to the Communications Department of the Teacher Retirement System of Texas at 1000 Red River Street, Austin, Texas 78701.

Funding Policy

Contribution requirements are not actuarially determined but are legally established each biennium by the Texas Legislature. Texas Insurance Code, Sections 1575.202, 203 and 204 establish state, active employee and public school contributions, respectively. Funding for free basic coverage is provided by the program based upon public school district payroll. Per Texas Insurance Code, Chapter 1575, the public school contribution may not be less than 0.25% or greater than 0.75% of the salary of each active employee

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO FINANCIAL STATEMENTS**

**IV. OTHER INFORMATION – CONTINUED**

**E. Retiree Health Care Plan - Continued**

Funding Policy - Continued

of the public school. Funding for optional coverage is provided by those participants selecting the optional coverage. Contribution rates and amounts are shown in the table below for fiscal years 2014-2016.

Year	Contribution Rates					
	Active Member		State		School District	
	Rate	Amount	Rate	Amount	Rate	Amount
2016	0.65%	\$ 555,668	1.0%	\$ 31,126	0.55%	\$ 475,101
2015	0.65%	522,895	1.0%	39,070	0.55%	442,449
2014	0.65%	489,013	1.0%	28,700	0.55%	413,697

The Medicare Prescription Drug, Improvement, and Modernization Act of 2003, which was effective January 1, 2006, established prescription drug coverage for Medicare beneficiaries known as Medicare Part D. One of the provisions of Medicare Part D allows for the Texas Public School Retired Employee Group Insurance Program (TRS-Care) to receive retiree drug subsidy payments from the federal government to offset certain prescription drug expenditures for eligible TRS-Care participants. For the fiscal years ended June 30, 2016, 2015, and June 30, 2014, the subsidy payments received by TRS-Care on behalf of the District were \$334,828, \$288,491, and \$193,868, respectively.

**F. Shared Services Arrangements**

The District is the fiscal agent for a Shared Services Arrangement ("SSA") which provides a regional day school for the deaf to various member districts. All services are provided by the fiscal agent. According to guidance provided in TEA's Resource Guide, the District has accounted for the fiscal agent's activities of the SSA in a special revenue fund and will be accounted for using Model 3 in the SSA section of the Resource Guide.



## **REQUIRED SUPPLEMENTARY INFORMATION**

**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BUDGET TO ACTUAL - GENERAL FUND**  
**YEAR ENDED JUNE 30, 2016**

**EXHIBIT G-1**

Data Control Codes		Budgeted Amounts			Variance with Final Budget Positive (Negative)
		Original	Final	Actual	
Revenues					
5700	Local, intermediate, and out-of-state	\$ 60,066,952	\$ 60,836,952	\$ 59,154,638	\$ (1,682,314)
5800	State program revenues	60,065,662	64,695,662	64,046,466	(649,196)
5900	Federal program revenues	1,500,000	2,100,000	1,865,649	(234,351)
5020	Total revenues	121,632,614	127,632,614	125,066,753	(2,565,861)
Expenditures					
0011	Instruction	74,579,702	76,562,950	75,626,407	936,543
0012	Instructional resources/media services	663,979	688,979	617,782	71,197
0013	Curriculum and staff development	412,676	433,325	359,569	73,756
0021	Instructional leadership	2,765,388	3,390,388	2,981,856	408,532
0023	School leadership	8,881,258	9,877,361	9,162,474	714,887
0031	Guidance, counseling, and evaluation services	2,950,593	3,250,593	2,987,041	263,552
0033	Health services	1,536,530	1,536,530	1,327,902	208,628
0034	Student (pupil) transportation	5,559,974	6,259,974	5,788,383	471,591
0036	Extracurricular activities	5,082,149	5,332,149	4,740,956	591,193
0041	General administration	4,608,938	4,858,938	4,184,234	674,704
0051	Plant maintenance and operations	13,246,608	14,951,608	13,949,809	1,001,799
0052	Security and monitoring services	1,839,580	2,039,580	1,617,160	422,420
0053	Data processing services	1,856,226	2,006,226	1,798,221	208,005
6030	Total expenditures	123,983,601	131,188,601	125,141,794	6,046,807
1100	Excess (deficiency) of revenues over (under) expenditures	(2,350,987)	(3,555,987)	(75,041)	3,480,946
Other financing sources (uses)					
7912	Sale of real or personal property	-	-	43,700	43,700
7080	Total other financing sources (uses)	-	-	43,700	43,700
1200	Net change in fund balances	(2,350,987)	(3,555,987)	(31,341)	3,524,646
0100	Beginning fund balances	30,319,579	30,319,579	30,319,579	-
3000	Ending fund balances	\$ 27,968,592	\$ 26,763,592	\$ 30,288,238	\$ 3,524,646

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE  
OF THE NET PENSION LIABILITY  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT G-2**

	<u>2016</u>	<u>2015</u>
District's proportion of the net pension liability (asset)	0.084044600%	0.061010100%
District's proportionate share of net pension liability (asset)	\$ 29,708,707	\$ 16,315,928
State's proportionate share of the net pension liability (asset) associated with the District	<u>47,449,187</u>	<u>41,877,722</u>
Total	<u>\$ 77,157,894</u>	<u>\$ 58,193,650</u>
District's covered-employee payroll	\$ 81,373,206	\$ 80,443,994
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	36.51%	20.28%
Plan fiduciary net position as a percentage of the total pension liability	78.43%	83.25%

Note: Only two years of data is presented in accordance with GASB Standard No. 68 as the data for the years other than 2016 and 2015 is not available.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF DISTRICT CONTRIBUTIONS  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT G-3**

	<u>2016</u>	<u>2015</u>
Contractually required contribution	\$ 1,654,061	\$ 1,567,691
Contribution in relation to the contractually required contribution	<u>(1,654,061)</u>	<u>(1,567,691)</u>
Contribution deficiency (excess)	<u>-</u>	<u>-</u>
District's covered-employee payroll	<u>\$ 85,489,030</u>	<u>\$ 80,443,994</u>
Contributions as a percentage of covered-employee payroll	1.93%	1.95%

Note: Only two years of data is presented in accordance with GASB Standard No. 68 as the data for the years other than 2016 and 2015 is not available.

## **OTHER SUPPLEMENTARY INFORMATION**

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2016**

<b>Data Control Codes</b>		<b>211 ESEA Title I Part A Imp Basic Program</b>	<b>224 IDEA Part B Formula</b>	<b>225 IDEA Part B Preschool</b>
	<b>Assets</b>			
1110	Cash and cash equivalents	\$ -	\$ -	\$ -
1240	Due from other governments	140,666	101,516	538
1260	Due from other funds	-	-	-
1290	Other receivables	-	-	-
		<hr/>	<hr/>	<hr/>
1000	<b>Total assets</b>	<b>\$ 140,666</b>	<b>\$ 101,516</b>	<b>\$ 538</b>
		<hr/>	<hr/>	<hr/>
	<b>Liabilities</b>			
2110	Accounts payable and accrued wages and benefits payable	\$ -	\$ -	\$ -
2170	Due to other funds	140,666	101,516	538
2300	Unearned revenue	-	-	-
		<hr/>	<hr/>	<hr/>
2000	<b>Total liabilities</b>	<b>140,666</b>	<b>101,516</b>	<b>538</b>
		<hr/>	<hr/>	<hr/>
	<b>Fund balances</b>			
3450	Grant funds - restricted	-	-	-
3450	Grant funds - committed	-	-	-
		<hr/>	<hr/>	<hr/>
3000	<b>Total fund balances</b>	<b>-</b>	<b>-</b>	<b>-</b>
		<hr/>	<hr/>	<hr/>
4000	<b>Total liabilities, deferred inflows of resources and fund balances</b>	<b>\$ 140,666</b>	<b>\$ 101,516</b>	<b>\$ 538</b>
		<hr/>	<hr/>	<hr/>

**EXHIBIT H-1**  
PAGE 1 OF 3

<b>240 National School Breakfast/ Lunch Program</b>	<b>242 Summer Feeding Program</b>	<b>244 Career and Technical Basic Grant</b>	<b>255 ESEA Title H Part A Training and Recruiting</b>	<b>263 Title III Part A English Language Acquisition</b>	<b>265 Title IV Part B Community Learning</b>
\$ 2,157,047	14,056	\$ -	\$ -	\$ -	\$ -
-	31,434	33,863	58,899	44,769	186,152
3,172	-	-	-	-	-
68,553	-	-	-	-	-
<u>\$ 2,228,772</u>	<u>\$ 45,490</u>	<u>\$ 33,863</u>	<u>\$ 58,899</u>	<u>\$ 44,769</u>	<u>\$ 186,152</u>
\$ 41,372	\$ 31,960	12,015	\$ -	\$ -	\$ -
2,625	-	21,848	58,899	44,769	186,152
35,766	-	-	-	-	-
79,763	31,960	33,863	58,899	44,769	186,152
2,149,009	13,530	-	-	-	-
-	-	-	-	-	-
2,149,009	13,530	-	-	-	-
<u>\$ 2,228,772</u>	<u>\$ 45,490</u>	<u>\$ 33,863</u>	<u>\$ 58,899</u>	<u>\$ 44,769</u>	<u>\$ 186,152</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2016**

		289	315	316
<b>Data Control Codes</b>		<b>Summer School LEP</b>	<b>SSA IDEA Part B Discretionary</b>	<b>SSA IDEA Part B Deaf</b>
	<b>Assets</b>			
1110	Cash and cash equivalents	\$ 30,037	\$ -	\$ -
1240	Due from other governments	-	73,500	-
1260	Due from other funds	-	-	-
1290	Other receivables	-	-	-
1000	<b>Total assets</b>	<u>\$ 30,037</u>	<u>\$ 73,500</u>	<u>\$ -</u>
	<b>Liabilities</b>			
2110	Accounts payable and accrued wages and benefits payable	\$ -	\$ -	\$ -
2170	Due to other funds	-	73,500	-
2300	Unearned revenue	-	-	-
2000	<b>Total liabilities</b>	-	73,500	-
	<b>Fund balances</b>			
3450	Grant funds - restricted	30,037	-	-
3450	Grant funds - committed	-	-	-
3000	<b>Total fund balances</b>	<u>30,037</u>	<u>-</u>	<u>-</u>
4000	<b>Total liabilities, deferred inflows of resources and fund balances</b>	<u>\$ 30,037</u>	<u>\$ 73,500</u>	<u>\$ -</u>



317	385	392	397
SSA IDEA Part B Preschool Deaf	State Supplemental Visually Impaired	Non-Ed Community Based Support	Advanced Placement Incentives
\$ -	\$ -	\$ (1)	\$ 10,347
-	9,614	653	-
-	-	-	-
-	-	-	-
<u>\$ -</u>	<u>9,614</u>	<u>652</u>	<u>10,347</u>
<u>\$ -</u>	<u>9,614</u>	<u>652</u>	<u>10,347</u>
\$ -	\$ -	\$ -	\$ -
-	9,614	648	-
-	-	-	-
-	9,614	648	-
-	-	-	10,347
-	-	4	-
<u>-</u>	<u>-</u>	<u>4</u>	<u>10,347</u>
<u>\$ -</u>	<u>9,614</u>	<u>652</u>	<u>10,347</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2016**

		410	429
<b>Data Control Codes</b>		<b>State Instructional Materials</b>	<b>GR/AP Payments</b>
	<b>Assets</b>		
1110	Cash and cash equivalents	\$ -	\$ 358
1240	Due from other governments	3,827	-
1260	Due from other funds	-	-
1290	Other receivables	-	-
1000	<b>Total assets</b>	<u>\$ 3,827</u>	<u>\$ 358</u>
	<b>Liabilities</b>		
2110	Accounts payable and accrued wages and benefits payable	\$ -	\$ -
2170	Due to other funds	3,827	-
2300	Unearned revenue	-	-
2000	<b>Total liabilities</b>	3,827	-
	<b>Fund balances</b>		
3450	Grant funds - restricted	-	358
3450	Grant funds - committed	-	-
3000	<b>Total fund balances</b>	<u>-</u>	<u>358</u>
4000	<b>Total liabilities, deferred inflows of resources and fund balances</b>	<u>\$ 3,827</u>	<u>\$ 358</u>

<b>435</b>	<b>461</b>	<b>480</b>	<b>Total Nonmajor Special Revenue Funds (See Exhibit C-1)</b>
<b>SSA Regional Day School For the Deaf</b>	<b>Campus Activity Funds</b>	<b>United Way</b>	
\$ 342,054	\$ 442,661	\$ -	\$ 2,996,559
-	-	-	685,431
-	-	-	3,172
-	-	-	68,553
<u>\$ 342,054</u>	<u>\$ 442,661</u>	<u>\$ -</u>	<u>\$ 3,753,715</u>
\$ 75	\$ -	\$ -	\$ 85,422
-	1,908	-	646,510
-	-	-	35,766
<u>75</u>	<u>1,908</u>	<u>-</u>	<u>767,698</u>
341,979	-	-	2,545,260
-	440,753	-	440,757
<u>341,979</u>	<u>440,753</u>	<u>-</u>	<u>2,986,017</u>
<u>\$ 342,054</u>	<u>\$ 442,661</u>	<u>\$ -</u>	<u>\$ 3,753,715</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2016**

<b>Data Control Codes</b>		<b>211 ESEA Title I Part A Imp. Basic Programs</b>	<b>224 IDEA Part B Formula</b>	<b>225 IDEA Part B Preschool</b>
	<b>Revenues</b>			
5700	Local, intermediate, and out-of-state	\$ -	\$ -	\$ -
5800	State program revenues	-	-	-
5900	Federal program revenues	2,425,446	2,392,529	46,887
5020	<b>Total revenues</b>	2,425,446	2,392,529	46,887
	<b>Expenditures</b>			
0011	Instruction	2,212,202	432,649	46,887
0013	Curriculum and staff development	70,562	420	-
0021	Instructional leadership	133,811	-	-
0023	School leadership	8,871	-	-
0031	Guidance, counseling, and evaluation services	-	1,460,845	-
0033	Health services	-	-	-
0035	Food service	-	-	-
0036	Extracurricular activities	-	-	-
0051	Plant maintenance and operations	-	-	-
0053	Data processing services	-	-	-
	<b>Intergovernmental</b>			
0093	Shared service arrangements	-	498,615	-
6030	<b>Total expenditures</b>	2,425,446	2,392,529	46,887
1200	<b>Net change in fund balances</b>	-	-	-
0100	<b>Beginning fund balances</b>	-	-	-
3000	<b>Ending fund balances</b>	\$ -	\$ -	\$ -

**EXHIBIT H-2**  
PAGE 1 OF 3

<b>240</b> <b>National School</b> <b>Breakfast/</b> <b>Lunch</b> <b>Program</b>	<b>242</b> <b>Summer</b> <b>Feeding</b> <b>Program</b>	<b>244</b> <b>Career and</b> <b>Technical</b> <b>Basic Grant</b>	<b>255</b> <b>ESEA Title II</b> <b>Part A</b> <b>Training and</b> <b>Recruiting</b>	<b>263</b> <b>Title III Part</b> <b>A English</b> <b>Language</b> <b>Acquisition</b>	<b>265</b> <b>Title IV Part</b> <b>B Community</b> <b>Learning</b>
\$ 2,041,085	\$ -	\$ -	\$ -	\$ -	\$ -
83,648	-	-	-	-	-
6,325,952	31,960	175,772	198,088	193,929	1,404,219
8,450,685	31,960	175,772	198,088	193,929	1,404,219
-	-	142,828	45,461	190,928	1,263,897
-	-	32,399	152,627	3,001	3,880
-	-	545	-	-	134,565
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	1,877
7,271,605	31,960	-	-	-	-
-	-	-	-	-	-
470,474	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
7,742,079	31,960	175,772	198,088	193,929	1,404,219
708,606	-	-	-	-	-
1,440,403	13,530	-	-	-	-
\$ 2,149,009	\$ 13,530	\$ -	\$ -	\$ -	\$ -

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2016**

<b>Data Control Codes</b>		<b>289</b>	<b>315</b>	<b>316</b>
		<b>Summer School LEP</b>	<b>SSA IDEA Part B Discretionary</b>	<b>SSA IDEA Part B Deaf</b>
	<b>Revenues</b>			
5700	Local, intermediate, and out-of-state	\$ -	\$ -	\$ -
5800	State program revenues	-	-	-
5900	Federal program revenues	7,791	111,993	22,745
5020	<b>Total revenues</b>	7,791	111,993	22,745
	<b>Expenditures</b>			
0011	Instruction	-	111,993	22,745
0013	Curriculum and staff development	-	-	-
0021	Instructional leadership	-	-	-
0023	School leadership	-	-	-
0031	Guidance, counseling, and evaluation services	-	-	-
0033	Health services	-	-	-
0035	Food service	-	-	-
0036	Extracurricular activities	-	-	-
0051	Plant maintenance and operations	-	-	-
0053	Data processing services	-	-	-
	<b>Intergovernmental</b>			
0093	Shared service arrangements	-	-	-
6030	<b>Total expenditures</b>	-	111,993	22,745
1200	<b>Net change in fund balances</b>	7,791	-	-
0100	<b>Beginning fund balances</b>	22,246	-	-
3000	<b>Ending fund balances</b>	\$ 30,037	\$ -	\$ -

<b>317</b>	<b>385</b>	<b>392</b>	<b>397</b>
<b>SSA IDEA Part B Preschool Deaf</b>	<b>State Supplemental Visually Impaired</b>	<b>Non-Ed Community Based Support</b>	<b>Advanced Placement Incentives</b>
\$ -	\$ -	\$ -	\$ -
-	9,614	1,501	29,700
<u>3,573</u>	<u>-</u>	<u>-</u>	<u>-</u>
3,573	9,614	1,501	29,700
3,573	9,614	653	-
-	-	-	27,330
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>3,573</u>	<u>9,614</u>	<u>653</u>	<u>27,330</u>
-	-	848	2,370
<u>-</u>	<u>-</u>	<u>(844)</u>	<u>7,977</u>
\$ -	\$ -	\$ 4	\$ 10,347

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2016**

<b>Data Control Codes</b>		<b>410</b>	<b>429</b>	<b>435</b>
		<b>State Instructional Materials</b>	<b>GR/AP Payments</b>	<b>SSA Regional Day School For the Deaf</b>
	<b>Revenues</b>			
5700	Local, intermediate, and out-of-state	\$ -	\$ -	\$ 850,059
5800	State program revenues	1,620,478	33	310,810
5900	Federal program revenues	-	-	-
5020	<b>Total revenues</b>	1,620,478	33	1,160,869
	<b>Expenditures</b>			
0011	Instruction	571,027	-	1,000,909
0013	Curriculum and staff development	-	-	-
0021	Instructional leadership	-	-	60,959
0023	School leadership	-	-	-
0031	Guidance, counseling, and evaluation services	-	-	-
0033	Health services	-	-	-
0035	Food service	-	-	-
0036	Extracurricular activities	-	-	-
0051	Plant maintenance and operations	-	-	-
0053	Data processing services	1,049,451	-	-
	<b>Intergovernmental</b>			
0093	Shared service arrangements	-	-	-
6030	<b>Total expenditures</b>	1,620,478	-	1,061,868
1200	<b>Net change in fund balances</b>	-	33	99,001
0100	<b>Beginning fund balances</b>	-	325	242,978
3000	<b>Ending fund balances</b>	\$ -	\$ 358	\$ 341,979



<b>461</b>	<b>480</b>	<b>Total Nonmajor Special Revenue Funds (See Exhibit C-2)</b>
<b>Campus Activity Funds</b>	<b>United Way</b>	
\$ 1,061,076	\$ 137,310	\$ 4,089,530
622	-	2,056,406
-	-	13,340,884
1,061,698	137,310	19,486,820
-	165,615	6,220,981
-	125	290,344
-	-	329,880
-	-	8,871
-	-	1,460,845
-	-	1,877
-	-	7,303,565
1,099,384	-	1,099,384
-	-	470,474
-	-	1,049,451
-	-	498,615
1,099,384	165,740	18,734,287
(37,686)	(28,430)	752,533
478,439	28,430	2,233,484
\$ 440,753	\$ -	\$ 2,986,017

**TEXAS EDUCATION AGENCY  
REQUIRED SCHEDULES**

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF DELINQUENT TAXES RECEIVABLE  
YEAR ENDED JUNE 30, 2016**

	1	2	3	10
	<b>Tax Rates</b>		<b>Net Assessed/ Appraised Value For School Tax Purposes</b>	<b>Beginning Balance 06/30/15</b>
<u>Last Ten Years</u>	<u>Maintenance</u>	<u>Debt Service</u>		
2007 and prior	Various	Various	\$ Various	\$ 578,219
2008	1.0400	0.3698	4,281,370,806	53,114
2009	1.0400	0.4950	4,559,083,130	222,833
2010	1.0400	0.4950	4,555,040,542	257,666
2011	1.0400	0.4950	4,432,783,770	247,061
2012	1.0400	0.4950	4,563,518,827	288,947
2013	1.0400	0.4950	4,649,374,123	345,150
2014	1.1700	0.5000	4,697,596,237	555,174
2015	1.1700	0.4800	4,953,008,170	1,530,128
2016	1.1700	0.4800	4,928,731,064	-
				<u>\$ 4,078,292</u>

**EXHIBIT J-1**

<b>20</b>	<b>31</b>	<b>32</b>	<b>40</b>	<b>50</b>
<b>Current Year's Total Levy</b>	<b>Maintenance Total Collected</b>	<b>Debt Service Total Collected</b>	<b>Entire Year's Adjustments</b>	<b>Ending Balance 06/30/16</b>
\$ -	\$ 154,507	\$ 30,572	\$ 175,755	\$ 568,895
-	53,232	18,928	71,689	52,643
-	54,282	25,836	(76,213)	66,502
-	2,828	1,346	(170,077)	83,415
-	2,922	1,391	(168,154)	74,594
-	5,139	2,446	(160,505)	120,857
-	15,104	6,455	(136,534)	187,057
-	31,629	13,517	(182,544)	327,484
-	475,874	195,230	(391,446)	467,578
<u>80,026,693</u>	<u>55,956,348</u>	<u>22,956,451</u>	<u>-</u>	<u>1,113,894</u>
<u>\$ 80,026,693</u>	<u>\$ 56,751,865</u>	<u>\$ 23,252,172</u>	<u>\$ (1,038,029)</u>	<u>\$ 3,062,919</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
NATIONAL SCHOOL BREAKFAST AND LUNCH PROGRAM  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT J-4**

Data Control Codes		1	2	3	Variance with Final Budget Positive (Negative)
		Budgeted Amounts		Actual	
		Original	Final		
	<b>Revenues</b>				
5700	Local, intermediate, and out-of-state	\$ 2,420,808	\$ 2,420,808	\$ 2,041,085	\$ (379,723)
5800	State program revenues	129,325	129,325	83,648	(45,677)
5900	Federal program revenues	6,104,623	6,104,623	6,325,952	221,329
5020	<b>Total revenues</b>	8,654,756	8,654,756	8,450,685	(204,071)
	<b>Expenditures</b>				
0035	Food service	6,971,986	8,255,965	7,271,605	984,360
0051	Plant maintenance and operations	598,722	550,000	470,474	79,526
6030	<b>Total expenditures</b>	7,570,708	8,805,965	7,742,079	1,063,886
1100	<b>Excess (deficiency) of revenues over (under) expenditures</b>	1,084,048	(151,209)	708,606	859,815
1200	<b>Net change in fund balances</b>	1,084,048	(151,209)	708,606	859,815
0100	Beginning fund balances	1,440,403	1,440,403	1,440,403	-
3000	<b>Ending fund balances</b>	\$ 2,524,451	\$ 1,289,194	\$ 2,149,009	\$ 859,815

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
DEBT SERVICE FUND  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT J-5**

Data Control Codes		1	2	3	Variance with Final Budget Positive (Negative)
		Budgeted Amounts		Actual	
		Original	Final		
	<b>Revenues</b>				
5700	Local, intermediate, and out-of-state	\$ 24,510,944	\$ 24,510,944	\$ 23,419,162	\$ (1,091,782)
5020	<b>Total revenues</b>	24,510,944	24,510,944	23,419,162	(1,091,782)
	<b>Expenditures</b>				
	<b>Debt service</b>				
0071	Principal	5,543,889	6,543,889	6,198,888	345,001
0072	Interest	18,075,926	18,080,226	17,705,608	374,618
0073	Bond issuance costs and fees	10,000	3,146,051	1,375,725	1,770,326
6030	<b>Total expenditures</b>	23,629,815	27,770,166	25,280,221	2,489,945
1100	<b>Excess (deficiency) of revenues over (under) expenditures</b>	881,129	(3,259,222)	(1,861,059)	1,398,163
	<b>Other financing sources (uses)</b>				
7901	Issuance of bonds	-	129,983,000	128,979,990	(1,003,010)
7916	Premium/discounts on issuance of bonds	-	18,969,704	16,955,515	(2,014,189)
8940	Payment to escrow agent	-	(145,812,353)	(144,568,355)	1,243,998
7080	<b>Total other financing sources (uses)</b>	-	3,140,351	1,367,150	(1,773,201)
1200	<b>Net change in fund balances</b>	881,129	(118,871)	(493,909)	(375,038)
100	Beginning fund balances	30,314,436	30,314,436	30,314,436	-
3000	<b>Ending fund balances</b>	<u>\$ 31,195,565</u>	<u>\$ 30,195,565</u>	<u>\$ 29,820,527</u>	<u>\$ (375,038)</u>

**STATISTICAL SECTION  
(UNAUDITED)**

## STATISTICAL SECTION

This part of the Crowley Independent School District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

Contents	Page
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Financial Trends	76
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*These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.*

Revenue Capacity	86
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*These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property and sales taxes.*

Debt Capacity	93
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*These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt, and the District's ability to issue additional debt in the future.*

Demographic and Economic Information	100
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*These schedules offer demographic and economic indicators to help the reader understand how the District's financial activities take place and to help make comparisons over time and with other governments.*

Operating Information	103
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*These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.*

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NET POSITION BY COMPONENT  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	Year			
	2007	2008	2009	2010
Governmental activities				
Invested in capital assets, net of related debt	\$ 9,833,177	\$ 11,605,003	\$ (18,439,516)	\$ 9,679,312
Restricted	3,538,567	5,115,620	8,106,882	27,964,055
Unrestricted	3,494,275	1,979,637	28,365,086	(8,282,363)
<b>TOTAL GOVERNMENTAL ACTIVITIES NET POSITION</b>	<b>\$ 16,866,019</b>	<b>\$ 18,700,260</b>	<b>\$ 18,032,452</b>	<b>\$ 29,361,004</b>
Business-type activities				
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-
Unrestricted	1,083	-	20,062	11,887
<b>TOTAL BUSINESS-TYPE ACTIVITIES NET POSITION</b>	<b>\$ 1,083</b>	<b>\$ -</b>	<b>\$ 20,062</b>	<b>\$ 11,887</b>
Total government				
Invested in capital assets, net of related debt	9,833,177	11,605,003	(18,439,516)	9,679,312
Restricted	3,538,567	5,115,620	8,106,882	27,964,055
Unrestricted	3,495,358	1,979,637	28,385,148	(8,270,476)
<b>TOTAL GOVERNMENT NET POSITION</b>	<b>\$ 16,867,102</b>	<b>\$ 18,700,260</b>	<b>\$ 18,052,514</b>	<b>\$ 29,372,891</b>

Fiscal year 2010 represents and ten month transitional year for the period September 1 through June 30.  
The years preceeding 2010 are fiscal year ending August 31.

Source: The Statement of Net Position

**EXHIBIT L-1**

Year					
2011	2012	2013	2014	2015	2016
\$ 9,934,578	\$ 12,907,320	\$ 16,639,206	\$ 9,720,341	\$ 7,047,304	\$ 6,156,615
29,284,651	28,712,542	22,112,844	22,226,778	25,167,536	21,005,745
<u>(13,876,125)</u>	<u>(16,005,650)</u>	<u>(12,254,283)</u>	<u>(11,578,516)</u>	<u>(24,401,000)</u>	<u>(22,363,516)</u>
<u>\$ 25,343,104</u>	<u>\$ 25,614,212</u>	<u>\$ 26,497,767</u>	<u>\$ 20,368,603</u>	<u>\$ 7,813,840</u>	<u>\$ 4,798,844</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
<u>31,888</u>	<u>28,784</u>	<u>37,369</u>	<u>14,610</u>	<u>45,377</u>	<u>126,838</u>
<u>\$ 31,888</u>	<u>\$ 28,784</u>	<u>\$ 37,369</u>	<u>\$ 14,610</u>	<u>\$ 45,377</u>	<u>\$ 126,838</u>
9,934,578	12,907,320	16,639,206	9,720,341	7,047,304	6,156,615
29,284,651	28,712,542	22,112,844	22,226,778	25,167,536	21,005,745
<u>(13,844,237)</u>	<u>(15,976,866)</u>	<u>(12,216,914)</u>	<u>(11,563,906)</u>	<u>(24,355,623)</u>	<u>(22,236,678)</u>
<u>\$ 25,374,992</u>	<u>\$ 25,642,996</u>	<u>\$ 26,535,136</u>	<u>\$ 20,383,213</u>	<u>\$ 7,859,217</u>	<u>\$ 4,925,682</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
EXPENSES, PROGRAM REVENUES, AND NET (EXPENSE) REVENUE  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	Year			
	2007	2008	2009	2010
<b>EXPENSES</b>				
Governmental activities				
Instruction	\$ 63,717,308	\$ 69,543,338	\$ 77,624,292	\$ 74,345,073
Instruction resources & media services	1,195,321	1,289,071	1,290,365	1,076,313
Curriculum & staff development	706,083	786,926	626,521	298,529
Instructional leadership	702,908	977,335	1,658,270	1,513,324
School leadership	5,703,509	6,406,629	7,446,510	6,260,458
Guidance, counseling & evaluation services	1,830,147	1,933,504	2,225,227	1,809,360
Health services	928,748	1,020,872	1,084,368	1,129,345
Student transportation	2,439,811	3,278,890	4,123,449	3,992,429
Food service	4,194,876	5,004,761	5,568,067	5,548,272
Cocurriculum/extracurricular activities	3,134,639	2,769,786	3,246,364	2,767,108
General administration	3,743,436	4,011,528	3,306,058	2,927,927
Plant maintenance & operations	10,900,174	12,151,040	12,042,256	9,332,425
Security & monitoring services	520,661	747,327	938,445	653,059
Data processing services	817,624	796,880	901,359	1,074,268
Community services	66,348	3,910	500	400
Interest on long-term debt	10,943,533	13,638,806	17,221,709	14,499,894
Bond issuance cost & fees	-	-	-	-
Facilities maintenance	44,792	65,416	91,577	88,407
Payments related to SSA's	284,497	197,644	183,224	172,074
Other intergovernmental charges	194,973	1,202,261	625,935	502,111
<b>TOTAL GOVERNMENTAL ACTIVITIES EXPENSES</b>	<b>\$ 112,069,388</b>	<b>\$ 125,825,924</b>	<b>\$ 140,204,496</b>	<b>\$ 127,990,776</b>
Business-type Activities				
Community Education	119,806	28,383	93,995	103,278
<b>Total Business-Type Activities Expenses</b>	<b>119,806</b>	<b>28,383</b>	<b>93,995</b>	<b>103,278</b>
<b>TOTAL PRIMARY GOVERNMENT EXPENSES</b>	<b>\$ 112,189,194</b>	<b>\$ 125,854,307</b>	<b>\$ 140,298,491</b>	<b>\$ 128,094,054</b>
Program Revenues				
Governmental activities				
Charges for services				
Food services	2,727,910	2,840,481	2,686,130	2,426,582
Extracurricular	240,887	200,292	230,775	186,286
Other activities	71,540	55,690	74,780	49,549
Operating grants and contributions	16,483,298	15,350,387	17,132,942	22,499,261
<b>TOTAL GOVERNMENTAL ACTIVITIES PROGRAM REVENUES</b>	<b>\$ 19,523,635</b>	<b>\$ 18,446,850</b>	<b>\$ 20,124,627</b>	<b>\$ 25,161,678</b>
Business-type activities				
Charges for services				
Community Education	120,889	27,300	93,995	95,103
<b>Total Business-Type Activities Revenues</b>	<b>120,889</b>	<b>27,300</b>	<b>93,995</b>	<b>95,103</b>
<b>TOTAL PRIMARY GOVERNMENT PROGRAM REVENUES</b>	<b>\$ 19,644,524</b>	<b>\$ 18,474,150</b>	<b>\$ 20,218,622</b>	<b>\$ 25,256,781</b>
<b>NET (EXPENSE)/REVENUE</b>				
Governmental activities	(92,545,753)	(107,379,074)	(120,079,869)	(102,829,098)
Business-type activities	1,083	(1,083)	-	(8,175)
<b>TOTAL PRIMARY GOVERNMENT NET EXPENSE</b>	<b>\$ (92,544,670)</b>	<b>\$ (107,380,157)</b>	<b>\$ (120,079,869)</b>	<b>\$ (102,837,273)</b>

Fiscal year 2010 represents and ten month transitional year for the period September 1 through June 30.

The years preceding 2010 are fiscal year ending August 31.

Source: The Statement of Activities

EXHIBIT L-2

Year					
2011	2012	2013	2014	2015	2016
\$ 71,461,599	\$ 64,744,832	\$ 70,425,667	\$ 73,241,195	\$ 84,186,905	\$ 90,863,647
1,224,785	728,438	623,386	588,547	636,562	648,099
407,767	247,908	354,312	307,836	354,643	643,624
1,649,147	1,606,571	1,353,840	1,887,027	3,021,111	3,357,155
8,043,011	7,708,084	7,713,219	8,207,218	8,688,269	9,409,838
3,352,656	3,483,720	3,720,504	3,895,407	4,115,215	4,433,341
1,345,247	994,254	1,061,246	1,208,822	1,295,523	1,372,175
4,984,419	5,372,805	5,133,306	5,267,279	5,253,263	5,863,124
6,770,082	7,093,503	7,138,086	6,962,896	6,974,891	7,046,366
3,187,996	3,221,118	3,957,841	3,768,083	5,554,913	6,073,946
7,819,529	3,114,673	4,018,909	4,398,686	4,283,914	4,283,558
13,022,096	12,098,821	11,358,286	12,848,794	13,093,030	13,539,521
796,197	785,648	870,221	1,116,826	1,577,138	1,626,972
1,332,937	2,299,803	1,758,717	2,224,300	2,785,651	2,898,038
200	805	3,186	9,776	1,986	356
22,908,914	22,760,870	22,241,895	23,999,846	14,420,164	19,244,266
-	-	-	-	593,942	1,724,345
8,214,096	1,110,277	1,364,481	7,505,130	604,189	1,063,919
148,677	215,176	281,327	317,254	342,004	479,648
349,669	461,432	2,939	-	-	-
<u>\$ 157,019,026</u>	<u>\$ 138,048,737</u>	<u>\$ 143,381,367</u>	<u>\$ 157,754,922</u>	<u>\$ 157,783,313</u>	<u>\$ 174,571,938</u>
62,439	50,627	24,347	41,673	110,663	75,950
62,439	50,627	24,347	41,673	110,663	75,950
<u>\$ 157,081,465</u>	<u>\$ 138,099,364</u>	<u>\$ 143,405,714</u>	<u>\$ 157,796,595</u>	<u>\$ 157,893,976</u>	<u>\$ 174,647,888</u>
2,488,832	2,504,121	2,321,236	2,375,300	2,018,620	1,994,541
199,345	1,199,434	218,851	198,167	218,508	204,444
2,312,976	40,967	168,326	152,862	158,637	166,541
22,626,824	14,289,244	19,194,802	20,348,020	22,409,321	28,053,837
<u>\$ 27,627,977</u>	<u>\$ 18,033,766</u>	<u>\$ 21,903,215</u>	<u>\$ 23,074,349</u>	<u>\$ 24,805,086</u>	<u>\$ 30,419,363</u>
82,440	47,523	32,932	18,914	141,430	157,411
82,440	47,523	32,932	18,914	141,430	157,411
<u>\$ 27,710,417</u>	<u>\$ 18,081,289</u>	<u>\$ 21,936,147</u>	<u>\$ 23,093,263</u>	<u>\$ 24,946,516</u>	<u>\$ 30,576,774</u>
(118,755,078)	(116,837,211)	(121,479,348)	(136,249,595)	(132,978,227)	(144,152,575)
20,001	(3,104)	8,585	(22,759)	30,767	81,461
<u>\$ (118,735,077)</u>	<u>\$ (116,840,315)</u>	<u>\$ (121,470,763)</u>	<u>\$ (136,272,354)</u>	<u>\$ (132,947,460)</u>	<u>\$ (144,071,114)</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
GENERAL REVENUE AND TOTAL CHANGE IN NET POSITION  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	Year			
	2007	2008	2009	2010
<b>GENERAL REVENUES AND OTHER CHANGES IN NET POSITION</b>				
Governmental activities				
Property taxes				
Levied for general purposes	\$ 53,430,571	\$ 44,506,715	\$ 49,071,545	\$ 50,755,545
Levied for debt service	11,857,701	15,837,393	23,338,692	24,112,326
Investment earnings	2,440,312	2,881,593	1,131,108	97,374
Unrestricted grants and contributions	31,780,377	43,556,284	42,790,895	37,336,022
Miscellaneous	1,473,968	2,431,330	3,099,883	1,856,383
Transfers	-	-	(20,062)	-
<b>TOTAL GOVERNMENTAL ACTIVITIES</b>	<b>\$ 100,982,929</b>	<b>\$ 109,213,315</b>	<b>\$ 119,412,061</b>	<b>\$ 114,157,650</b>
Business-type activities				
Transfers	-	-	20,062	-
<b>Total Business-Type Activities</b>	<b>-</b>	<b>-</b>	<b>20,062</b>	<b>-</b>
<b>TOTAL PRIMARY GOVERNMENT</b>	<b>\$ 100,982,929</b>	<b>\$ 109,213,315</b>	<b>\$ 119,432,123</b>	<b>\$ 114,157,650</b>
<b>CHANGE IN NET POSITION</b>				
Governmental activities	\$ 8,437,176	\$ 1,834,241	\$ (667,808)	\$ 11,328,552
Business-type activities	1,083	(1,083)	20,062	(8,175)
<b>TOTAL PRIMARY GOVERNMENT</b>	<b>\$ 8,438,259</b>	<b>\$ 1,833,158</b>	<b>\$ (647,746)</b>	<b>\$ 11,320,377</b>

Fiscal year 2010 represents and ten month transitional year for the period September 1 through June 30.  
The years preceding 2010 are fiscal year ending August 31.

Source: The Statement of Activities

**EXHIBIT L-3**

Year					
2011	2012	2013	2014	2015	2016
\$ 46,597,828	\$ 47,527,300	\$ 53,725,546	\$ 54,258,721	\$ 57,176,859	\$ 56,464,390
22,157,988	22,574,374	22,949,841	23,178,093	23,446,701	23,087,160
78,479	53,962	51,332	32,342	47,420	249,329
42,116,298	46,390,016	44,520,285	53,427,592	56,187,355	59,203,538
3,786,585	562,667	1,115,899	1,536,873	2,826,724	2,133,162
-	-	-	-	-	-
<u>\$ 114,737,178</u>	<u>\$ 117,108,319</u>	<u>\$ 122,362,903</u>	<u>\$ 132,433,621</u>	<u>\$ 139,685,059</u>	<u>\$ 141,137,579</u>
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 114,737,178</u>	<u>\$ 117,108,319</u>	<u>\$ 122,362,903</u>	<u>\$ 132,433,621</u>	<u>\$ 139,685,059</u>	<u>\$ 141,137,579</u>
\$ (4,017,900)	\$ 271,108	\$ 883,555	\$ (3,815,974)	\$ 6,706,832	\$ (3,014,996)
20,001	(3,104)	8,585	(22,759)	30,767	81,461
<u>\$ (3,997,899)</u>	<u>\$ 268,004</u>	<u>\$ 892,140</u>	<u>\$ (3,838,733)</u>	<u>\$ 6,737,599</u>	<u>\$ (2,933,535)</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	Year			
	2007	2008	2009	2010
General Fund				
Nonspendable	\$ 177,659	\$ 524,106	\$ 500,398	\$ 151,908
Assigned	-	-	-	-
Unassigned	17,292,608	16,959,573	13,702,383	19,109,638
<b>TOTAL GENERAL FUND</b>	<b>\$ 17,470,267</b>	<b>\$ 17,483,679</b>	<b>\$ 14,202,781</b>	<b>\$ 19,261,546</b>
All Other Governmental Funds				
Nonspendable	-	-	-	-
Restricted	65,251,117	96,997,252	43,186,920	38,894,124
Committed	-	-	-	-
Unassigned	-	-	-	-
<b>TOTAL ALL OTHER GOVERNMENTAL FUNDS</b>	<b>\$ 65,251,117</b>	<b>\$ 96,997,252</b>	<b>\$ 43,186,920</b>	<b>\$ 38,894,124</b>

Fiscal year 2010 represents and ten month transitional year for the period September 1 through June 30.  
The years preceding 2010 are fiscal year ending August 31.

Source: Balance Sheet of Governmental Funds

**EXHIBIT L-4**

Year					
2011	2012	2013	2014	2015	2016
\$ 79,456	\$ 552,672	\$ 795,673	\$ 632,571	\$ 159,506	\$ 431,955
3,872,338	-	-	-	1,500,000	1,500,000
13,956,756	18,901,811	20,146,309	26,281,594	28,660,073	28,356,283
<u>\$ 17,908,550</u>	<u>\$ 19,454,483</u>	<u>\$ 20,941,982</u>	<u>\$ 26,914,165</u>	<u>\$ 30,319,579</u>	<u>\$ 30,288,238</u>
-	-	-	-	-	-
36,387,847	35,452,918	35,813,794	53,831,903	54,038,572	86,514,950
-	-	539,894	555,543	478,439	440,757
-	-	(272)	-	(844)	-
<u>\$ 36,387,847</u>	<u>\$ 35,452,918</u>	<u>\$ 36,353,416</u>	<u>\$ 54,387,446</u>	<u>\$ 54,516,167</u>	<u>\$ 86,955,707</u>



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	Year			
	2007	2008	2009	2010
<b>REVENUES</b>				
Local & intermediate sources	\$ 72,678,974	\$ 68,706,129	\$ 79,176,893	\$ 78,355,767
State program revenues	41,756,542	52,508,118	51,819,638	45,705,838
Federal program revenues	5,904,053	6,398,553	8,104,199	14,129,445
<b>Total revenues</b>	<b>120,339,569</b>	<b>127,612,800</b>	<b>139,100,730</b>	<b>138,191,050</b>
<b>EXPENDITURES</b>				
Instruction	60,888,936	65,929,444	72,633,051	69,206,006
Instructional resources & media services	1,180,301	1,273,143	1,272,545	1,057,060
Curriculum & staff development	706,083	786,926	626,521	298,529
Instructional leadership	702,908	977,335	1,658,270	1,513,324
School leadership	5,701,968	6,404,977	7,444,608	6,258,555
Guidance, counseling & evaluation services	1,829,583	1,932,890	2,224,501	1,808,634
Health services	928,574	1,020,682	1,084,140	1,129,117
Student transportation	2,143,842	2,990,884	3,847,174	3,721,204
Food service	4,214,749	5,012,180	5,607,683	5,486,546
Cocurriculum/extracurricular activities	3,021,892	2,650,980	3,119,356	2,620,060
General administration	3,518,212	3,785,148	3,079,678	2,755,523
Plant maintenance & operations	10,802,088	12,003,358	11,730,524	9,067,112
Security & monitoring services	520,661	747,327	938,445	676,397
Data processing services	817,624	796,880	901,359	1,074,268
Community services	66,348	3,910	500	400
Principal on long-term debt	5,996,675	6,633,961	7,089,778	101,901
Interest on long-term debt	8,839,483	11,589,208	15,666,857	7,462,313
Bond issuance cost & fees	621,991	778,111	6,808	3,638
Capital outlay	28,707,858	52,161,485	56,828,782	22,587,118
Payments related to SSA's	284,497	197,644	183,224	172,074
Other intergovernmental charges	-	-	458,182	456,984
<b>Total Expenditures</b>	<b>141,494,273</b>	<b>177,676,473</b>	<b>196,401,986</b>	<b>137,456,763</b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>(21,154,704)</b>	<b>(50,063,673)</b>	<b>(57,301,256)</b>	<b>734,287</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Capital-related debt				
Issued (regular bonds)	60,627,442	79,998,792	-	-
Sale of real or personal property	-	342,021	210,026	31,682
Proceeds from capital leases	-	691,904	-	-
Non-current loan proceeds	-	-	-	-
Transfers in	4,767	-	-	719,224
Premium or discount				
On issuance of bonds	1,098,061	789,903	-	-
Transfer out	-	-	-	(719,224)
Payment to bond refunding				
Escrow agent	-	-	-	-
Other uses	-	-	-	-
<b>Total Other Financing Sources</b>	<b>61,730,270</b>	<b>81,822,620</b>	<b>210,026</b>	<b>31,682</b>
<b>NET CHANGE IN FUND BALANCES</b>	<b>\$ 40,575,566</b>	<b>\$ 31,758,947</b>	<b>\$ (57,091,230)</b>	<b>\$ 765,969</b>
Debt service as a percentage of noncapital expenditures	13.71%	15.14%	16.31%	6.59%

**EXHIBIT L-5**

Year					
2011	2012	2013	2014	2015	2016
\$ 75,290,626	\$ 75,275,585	\$ 82,606,035	\$ 83,496,429	\$ 87,035,265	\$ 87,086,837
50,163,648	46,138,728	49,356,607	59,185,649	62,650,294	66,110,255
16,822,952	14,205,308	12,770,656	12,759,935	14,079,236	15,206,533
142,277,226	135,619,621	144,733,298	155,442,013	163,764,795	168,403,625
71,461,601	64,744,831	70,425,669	73,240,996	77,200,631	81,847,388
1,224,785	728,438	623,386	588,547	608,305	617,782
407,767	247,910	354,313	307,835	368,113	649,913
1,649,147	1,606,572	1,353,839	1,887,028	3,036,848	3,311,736
8,042,011	7,707,584	7,712,234	8,205,923	8,682,150	9,171,345
3,352,656	3,483,721	3,720,505	3,895,406	4,209,034	4,447,886
1,345,247	994,254	1,061,246	1,208,822	1,295,689	1,329,779
4,984,419	5,372,805	5,133,306	5,267,279	5,180,808	5,788,383
6,770,082	7,093,503	7,138,085	6,962,896	7,394,081	7,303,565
3,187,997	3,221,118	3,957,841	3,768,083	5,426,812	5,840,340
2,540,047	2,690,827	3,393,034	3,840,721	4,264,187	4,184,234
13,022,096	12,098,821	11,358,285	12,848,795	12,962,414	14,420,283
796,197	785,648	870,221	1,116,826	1,577,220	1,617,160
1,332,937	2,299,803	1,758,717	2,224,301	2,786,191	2,847,672
200	805	3,186	9,776	2,123	-
7,698,352	7,922,647	4,489,677	4,535,021	4,652,405	6,198,888
14,841,762	14,686,593	17,297,169	18,686,961	17,889,684	17,709,863
368,800	151,630	455,049	777,864	593,942	1,724,345
8,214,096	1,110,277	1,364,481	7,505,130	2,319,542	3,249,974
148,677	215,176	281,327	317,254	365,548	498,615
349,669	461,432	2,939	-	-	-
151,738,545	137,624,395	142,754,509	157,195,464	160,815,727	172,759,151
(9,461,319)	(2,004,774)	1,978,789	(1,753,451)	2,949,068	(4,355,526)
24,779,994	-	30,004,982	48,109,994	47,635,000	159,709,990
-	-	25,200	-	-	43,700
116,240	-	-	-	-	-
-	-	-	-	-	-
-	2,438,227	-	-	-	-
1,776,752	-	6,731,740	2,839,627	5,898,848	21,578,390
-	-	(63,141)	(12,200)	-	-
(21,070,940)	-	(36,289,573)	(25,177,757)	(52,948,781)	(144,568,355)
-	-	-	-	-	-
5,602,046	2,438,227	409,208	25,759,664	585,067	36,763,725
\$ (3,859,273)	\$ 433,453	\$ 2,387,997	\$ 24,006,213	\$ 3,534,135	\$ 32,408,199
15.96%	16.67%	15.73%	16.03%	14.60%	15.12%

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN YEARS**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Residential or Real Property	\$ 4,328,653,183	\$ 4,939,814,558	\$ 5,281,085,382	\$ 5,396,657,655
Personal Property	400,880,796	444,400,167	385,271,304	306,990,048
Less Tax Exempt Property	<u>813,158,872</u>	<u>1,102,843,919</u>	<u>1,107,273,556</u>	<u>1,148,607,161</u>
<b>TOTAL ASSESSED VALUE</b>	<u><b>\$ 3,916,375,107</b></u>	<u><b>\$ 4,281,370,806</b></u>	<u><b>\$ 4,559,083,130</b></u>	<u><b>\$ 4,555,040,542</b></u>
Total Direct Tax Rate	1.67100	1.41000	1.53500	1.53500
Estimated Actual Taxable Value	\$ 3,916,375,107	\$ 4,281,370,806	\$ 4,559,083,130	\$ 4,555,040,542
Taxable Assessed Value as a Percentage of Actual Taxable Value	100.000%	100.000%	100.000%	100.000%

Source: Tarrant Appraisal District

**EXHIBIT L-6**

<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
\$ 4,844,541,353	\$ 5,168,351,212	\$ 5,241,352,853	\$ 5,553,956,405	\$ 5,393,015,732	\$ 6,082,986,814
232,447,866	428,187,281	449,335,891	459,431,076	463,760,283	489,674,789
<u>758,901,199</u>	<u>1,157,604,482</u>	<u>1,150,351,152</u>	<u>1,183,584,095</u>	<u>1,138,920,998</u>	<u>1,570,288,706</u>
<u>\$ 4,318,088,020</u>	<u>\$ 4,438,934,011</u>	<u>\$ 4,540,337,592</u>	<u>\$ 4,829,803,386</u>	<u>\$ 4,717,855,017</u>	<u>\$ 5,002,372,897</u>
1.53500	1.53500	1.67000	1.67000	1.65000	1.65000
\$ 4,432,783,770	\$ 4,563,518,827	\$ 4,670,349,452	\$ 4,928,578,051	\$ 5,022,616,604	\$ 5,336,218,217
97.413%	97.270%	97.216%	97.996%	93.932%	93.744%

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
LAST TEN YEARS  
(ACCRUAL BASIS OF ACCOUNTING)**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Crowley Independent School District				
General Purposes	\$ 1.370000	\$ 1.040100	\$ 1.040100	\$ 1.040000
Capital Purposes	<u>0.301000</u>	<u>0.369800</u>	<u>0.494950</u>	<u>0.495000</u>
<b>TOTAL DIRECT RATES</b>	<u>\$ 1.671000</u>	<u>\$ 1.409900</u>	<u>\$ 1.535050</u>	<u>\$ 1.535000</u>
City of Crowley	\$ 0.575500	\$ 0.575500	\$ 0.575500	\$ 0.640000
City of Fort Worth	0.860000	0.855000	0.855000	0.855000
Johnson County	0.369000	0.356960	0.300590	0.327500
Tarrant County	0.271500	0.266500	0.264000	0.264000
Tarrant County Hospital District	0.235400	0.230400	0.227897	0.227897
Tarrant County Junior College District	<u>0.139380</u>	<u>0.139380</u>	<u>0.137670</u>	<u>0.137640</u>
<b>TOTAL DIRECT AND OVERLAPPING RATES</b>	<u>\$ 4.121780</u>	<u>\$ 3.833640</u>	<u>\$ 3.895707</u>	<u>\$ 3.987037</u>

Source: Tarrant County Property Appraiser

**EXHIBIT L-7**

<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
\$ 1.040000	\$ 1.040000	\$ 1.170000	\$ 1.170000	\$ 1.170000	\$ 1.170000
0.495000	0.495000	0.500000	0.500000	0.480000	0.480000
<u>\$ 1.535000</u>	<u>\$ 1.535000</u>	<u>\$ 1.670000</u>	<u>\$ 1.670000</u>	<u>\$ 1.650000</u>	<u>\$ 1.650000</u>
\$ 0.640000	\$ 0.669019	\$ 0.669020	\$ 0.696829	\$ 0.696800	\$ 0.739270
0.855000	0.855000	0.855000	0.855000	0.855000	0.855000
0.330500	0.330500	0.333230	0.371154	0.371100	0.407700
0.264000	0.264000	0.264000	0.264000	0.264000	0.264000
0.227897	0.227897	0.227900	0.227897	0.227897	0.227897
0.148970	0.148970	0.148970	0.149500	0.149500	0.149500
<u>\$ 4.001367</u>	<u>\$ 4.030386</u>	<u>\$ 4.168120</u>	<u>\$ 4.234380</u>	<u>\$ 4.214297</u>	<u>\$ 4.293367</u>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

**EXHIBIT L-8**

Property Tax Payer	2016			2007		
	Taxable Value	Rank	% of Total Taxable Value	Taxable Value	Rank	% of Total Taxable Value
Hulen Owner LP	\$ 72,268,209	1	1.47%	\$ 59,489,721	1	1.52%
Oncor Electric Delivery Co LLC	54,294,840	2	1.10%			
Wal-Mart Real Estate Business Trust	36,904,885	3	0.75%			
Bryant Irving TX Partners LLC	36,608,929	4	0.74%			
Texas Midstream Gas Services	36,013,680	5	0.73%			
Alliance We Lp	33,858,700	6	0.69%			
Bryant Irving TX Partners LLC	32,015,861	7	0.65%			
PBH Deer Creek LLC	30,460,000	8	0.62%			
Avery Pointe Owner LLC	28,500,000	9	0.58%			
Alliance We Lp	28,616,160	8	0.58%	22,485,205	7	0.57%
Marquette Verandas LLC	26,800,000	10	0.54%	20,714,900	9	0.53%
TXU Electric Delivery				56,147,632	2	1.43%
Harbison Fischer Mfg Co				31,000,000	3	0.79%
Independent Research				29,311,283	4	0.75%
EQR-Fancap				26,478,181	5	0.68%
Ventana Holdings LP				24,247,409	6	0.62%
Texas HCP Revx Lp. Etal				22,052,425	8	0.56%
Dilliard Tx Operating Ltd				20,551,992	10	0.52%
<b>Subtotal</b>	<b>\$ 416,341,264</b>		<b>8.45%</b>	<b>\$ 312,478,748</b>		<b>7.97%</b>
Other Taxpayers	<u>4,512,236,787</u>		<u>91.55%</u>	<u>3,603,896,359</u>		<u>93.36%</u>
<b>TOTAL</b>	<b><u>\$ 4,928,578,051</u></b>		<b><u>100.00%</u></b>	<b><u>\$ 3,916,375,107</u></b>		<b><u>101.33%</u></b>

Source: Tarrant County Property Appraiser

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN YEARS**

<u>Fiscal Year</u>	<u>Tax Year</u>	<u>Tax Rate</u>	<u>Total Tax Levy for Fiscal Year</u>	<u>Amount</u>	<u>Percent of Levy</u>
2007	2006	\$ 1.671000	\$ 64,960,841	\$ 63,844,523	98.28%
2008	2007	1.409900	60,260,238	59,458,464	98.67%
2009	2008	1.535050	72,108,330	70,944,153	98.39%
2010	2009	1.535000	74,463,966	72,374,875	97.19%
2011	2010	1.535000	68,275,034	66,601,919	97.55%
2012	2011	1.535000	70,050,014	68,263,420	97.45%
2013	2012	1.670000	75,260,221	74,892,085	99.51%
2014	2013	1.670000	77,808,734	76,581,898	98.42%
2015	2014	1.650000	81,914,156	79,257,028	96.76%
2016	2015	1.650000	79,747,570	79,466,495	99.65%

Source: District Records



**EXHIBIT L-9**

<b>Collections in Subsequent Years</b>	<b>Total Collections to Date</b>	
<b>Amount</b>	<b>Amount</b>	<b>Percent of Levy</b>
\$ 1,021,682	\$ 64,866,205	99.85%
725,752	60,184,216	99.87%
886,317	71,830,470	99.61%
1,615,546	73,990,421	99.36%
1,381,489	67,983,408	99.57%
1,680,503	69,943,923	99.85%
363,021	75,255,106	99.99%
208,565	76,790,463	98.69%
542,130	79,799,158	97.42%
-	79,466,495	99.65%

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN YEARS**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>PRIMARY GOVERNMENT</b>				
Governmental Activities				
General obligation bonds	\$ 242,431,622	\$ 316,773,144	\$ 309,934,531	\$ 309,934,531
Loans payable	928,343	120,000	-	-
Capital leases	72,302	595,862	464,698	362,797
Bond Premiums				
Accreted interest on bonds	<u>24,657,928</u>	<u>26,780,525</u>	<u>28,765,974</u>	<u>31,294,862</u>
<b>TOTAL PRIMARY GOVERNMENT</b>	<u>\$ 268,090,195</u>	<u>\$ 344,269,531</u>	<u>\$ 339,165,203</u>	<u>\$ 341,592,190</u>
<b>Percentage of Personal Income</b>	0.34%	0.40%	0.42%	0.40%
Population	72,498	73,533	73,188	73,277
<b>Outstanding Debt Per Capita</b>	3,698	4,682	4,634	4,662

Source: Notes to the Basic Financial Statements

# EXHIBIT L-10

2011	2012	2013	2014	2015	2016
\$ 307,404,381	\$ 299,666,505	\$ 291,762,504	\$ 311,622,838	\$ 304,095,433	\$ 325,046,535
-	-	-	-	-	-
310,829	126,055	10,361	-	-	-
			13,558,277	18,517,606	37,692,046
34,053,561	35,839,412	38,782,143	42,268,081	40,536,548	40,044,203
<u>\$ 341,768,771</u>	<u>\$ 335,631,972</u>	<u>\$ 330,555,008</u>	<u>\$ 367,449,196</u>	<u>\$ 363,149,587</u>	<u>\$ 402,782,784</u>
0.37%	0.35%	0.33%	0.34%	N/A	N/A
73,866	73,436	73,089	86,222	94,991	96,804
4,627	4,570	4,523	4,262	3,823	4,161

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
RATIOS OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN YEARS**

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
<b>NET ASSESSED VALUE</b>				
All property	\$ 3,916,375,107	\$ 4,281,370,806	\$ 4,559,083,130	\$ 4,555,040,542
<b>NET BONDED DEBT</b>				
Gross bonded debt	\$ 242,431,622	\$ 316,773,144	\$ 309,934,531	\$ 309,934,531
Less debt service funds	<u>4,021,643</u>	<u>5,940,514</u>	<u>7,955,157</u>	<u>26,709,325</u>
<b>TOTAL NET BONDED DEBT</b>	<u>\$ 238,409,979</u>	<u>\$ 310,832,630</u>	<u>\$ 301,979,374</u>	<u>\$ 283,225,206</u>
Ratio of Net Bonded Debt To Assessed Value	6.09%	7.26%	6.62%	6.22%
Population	72,498	73,533	73,188	73,277
Net Bonded Debt Per Capita	\$ 3,289	\$ 4,227	\$ 4,126	\$ 3,865

Source: Tarrant County Property Appraiser, National Center for Education Statistics.

# EXHIBIT L-11

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 4,318,088,020	\$ 4,563,518,827	\$ 4,670,349,452	\$ 4,928,578,051	\$ 5,022,616,604	\$ 5,336,218,217
\$ 307,404,381 <u>27,589,932</u>	\$ 299,666,505 <u>27,783,481</u>	\$ 291,762,504 <u>29,629,841</u>	\$ 311,622,838 <u>29,606,269</u>	\$ 304,095,433 <u>30,314,436</u>	\$ 325,046,535 <u>29,820,527</u>
<u>\$ 279,814,449</u>	<u>\$ 271,883,024</u>	<u>\$ 262,132,663</u>	<u>\$ 282,016,569</u>	<u>\$ 273,780,997</u>	<u>\$ 295,226,008</u>
6.48%	5.96%	5.61%	5.72%	5.45%	5.53%
73,866	73,436	73,089	86,222	94,991	96,804
\$ 3,788	\$ 3,702	\$ 3,586	\$ 3,271	\$ 2,882	\$ 3,050

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
JUNE 30, 2016**

**EXHIBIT L-12**

	<u>Debt Outstanding</u>	<u>Percentage Applicable</u>	<u>Share of Overlapping Debt</u>
<b>GOVERNMENTAL UNIT</b>			
City of Crowley	\$ 21,570,000	99.310%	\$ 21,421,167
City of Fort Worth	679,170,000	7.100%	48,221,070
Johnson County	31,860,000	0.540%	172,044
Tarrant County	361,420,000	3.690%	13,336,398
Tarrant County Hospital District	22,335,000	3.690%	824,162
Tarrant County Junior College District	-	3.690%	-
<b>Subtotal, overlapping debt</b>			<u>83,974,841</u>
<b>District direct debt</b>	325,046,535	100.000%	<u>325,046,535</u>
<b>TOTAL DIRECT AND OVERLAPPING DEBT</b>			<u><u>\$ 409,021,376</u></u>

Source: Municipal Advisory Council and each governmental unit

The applicable percentage is based on the net taxable value of the respective entities.

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN YEARS**

	Year			
	2007	2008	2009	2010
Debt limit	\$ 391,637,511	\$ 428,137,081	\$ 455,908,313	\$ 455,504,054
<b>Total net debt applicable to limit</b>	<u>238,409,979</u>	<u>310,832,630</u>	<u>301,979,374</u>	<u>283,225,206</u>
<b>LEGAL DEBT MARGIN</b>	<u>\$ 153,227,532</u>	<u>\$ 117,304,451</u>	<u>\$ 153,928,939</u>	<u>\$ 172,278,848</u>
<b>Total net debt applicable to the limit as a percentage of debt limit</b>	60.88%	72.60%	66.24%	62.18%
<b>Legal Debt Margin Calculation for Fiscal Year 2016</b>				
Assessed value	\$ 5,336,218,217			
Debt limit (10% of assessed value)	533,621,822			
Debt applicable to limit				
General obligation bonds	325,046,535			
Less amount set aside for repayment of general obligation debt	<u>(29,820,527)</u>			
<b>Total net debt applicable to limit</b>	<u>295,226,008</u>			
<b>LEGAL DEBT MARGIN</b>	<u>\$ 238,395,814</u>			

Source: District Records

# EXHIBIT L-13

Year					
2011	2012	2013	2014	2015	2016
\$ 443,278,377	\$ 456,351,883	\$ 467,034,945	\$ 492,857,805	\$ 502,261,660	\$ 533,621,822
279,814,449	271,883,024	262,132,663	282,016,569	273,780,997	295,226,008
<u>\$ 163,463,928</u>	<u>\$ 184,468,859</u>	<u>\$ 204,902,282</u>	<u>\$ 210,841,236</u>	<u>\$ 228,480,663</u>	<u>\$ 238,395,814</u>
63.12%	59.58%	56.13%	57.22%	54.51%	55.32%



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN YEARS**

**EXHIBIT L-14**

<b>Fiscal Year Ended June 30</b>	<b>Fort Worth Metropolitan Division Population (1)</b>	<b>Fort Worth Metropolitan Division Personal Income (1)</b>	<b>Fort Worth Metropolitan Division Per Capita Personal Income (1)</b>	<b>Median Age</b>	<b>School Enrollment (2)</b>	<b>Unemployment Rate (3)</b>	<b>Educational Attainment</b>
2007	2,075,801	78,750,924,000	37,938	N/A	14,031	4.3%	N/A
2008	2,123,674	85,593,338,000	40,304	N/A	14,742	4.8%	N/A
2009	2,168,853	81,453,322,000	37,556	N/A	14,695	7.7%	N/A
2010	2,203,904	85,213,120,000	38,665	N/A	14,725	8.2%	N/A
2011	2,237,268	92,115,479,000	41,173	N/A	15,009	7.8%	N/A
2012	2,274,380	96,371,508,000	42,373	N/A	14,652	7.0%	N/A
2013	2,310,168	101,339,077,000	43,867	N/A	15,060	6.5%	N/A
2014	2,350,233	107,052,713,000	45,550	N/A	15,080	6.3%	N/A
2015	N/A	N/A	N/A	N/A	14,985	4.2%	N/A
2016	N/A	N/A	N/A	N/A	15,097	4.6%	N/A

Source:

1. Bureau of Economic Analysis. Personal income and Per Capita for Fort Worth Metropolitan Division updated through 2014.
2. District records
3. US Department of Labor

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
ENROLLMENT AND ATTENDANCE DATA  
JUNE 30, 2016**

**EXHIBIT L-15**

<b>Fiscal Year</b>	<b>Average Daily Enrollment</b>	<b>Average Daily Attendance</b>		
		<b>Average Daily Attendance</b>	<b>Percent Increase/ (Decrease)</b>	<b>Percent of Enrollment</b>
2007	14,031	13,385	4.85%	95.40%
2008	14,742	14,057	5.02%	95.35%
2009	14,695	13,991	-0.47%	95.21%
2010	14,725	14,040	0.35%	95.35%
2011	15,009	14,176	0.97%	94.45%
2012	14,652	14,039	-0.97%	95.82%
2013	15,060	13,966	-0.52%	92.74%
2014	15,080	13,986	0.14%	92.75%
2015	14,985	13,953	-0.24%	93.11%
2016	15,097	14,020	0.48%	92.87%

Source: District Records

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT YEAR AND NINE YEARS AGO**

**EXHIBIT L-16**

<b>Employer</b>	<b>2016</b>		<b>2007</b>	
	<b>Employees</b>	<b>Rank</b>	<b>Employees</b>	<b>Rank</b>
Crowley ISD	1,694	1		
Harris Methodist Southwest	920	2		
Harbison-Fischer Manufacturing	550	3		
First Command Financial Planning	549	4		
Wal-Mart Supercenter	430	5		
Dillard's	400	6		
Super Target	400	7		
The Broadway Plaza at Cityview	350	8		
Power House Retail	340	9		
Macy's	166	10		
	<u>5,799</u>			<u>-</u>

Note: Comparative Information for 2007 was not available.

Source: District Records

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
OPERATING STATISTICS  
LAST TEN YEARS**

	<b>Year</b>			
	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
<b>AVERAGE DAILY MEMBERSHIP</b>	14,160	14,905	14,986	15,126
<b>OPERATING EXPENDITURES</b>	\$ 86,011,653	\$ 94,971,457	\$ 102,188,916	\$ 89,185,975
Cost per pupil	6,074	6,372	6,819	5,896
Percentage change	16.34%	4.90%	7.02%	-13.53%
<b>TEACHING STAFF</b>	889	901	1012	967
Pupil-teacher ratio	15.9	16.5	14.8	15.6
<b>NUMBER OF STUDENTS</b>				
Economically Disadvantaged	5,440	6,752	6,448	7,439
<b>LIMITED ENGLISH PROFICIENCY</b>	1,154	1,367	1,455	1,510

Source: District Records

**EXHIBIT L-17**

Year					
2011	2012	2013	2014	2015	2016
15,009	14,639	15,012	14,326	14,918	15,050
\$ 100,892,102	\$ 96,129,073	\$ 102,788,822	\$ 109,470,365	\$ 117,309,867	\$ 125,141,794
6,722	6,567	6,847	7,641	7,864	8,315
14.01%	-0.52%	4.47%	11.60%	2.91%	5.74%
928	940	906	941	964	988.2
16.2	15.6	16.57	15.22	15.48	15.23
8,099	8,068	8,926	9,284	9,559	9,186
1,562	1,548	1,733	1,800	1,944	2,109

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
FULL-TIME EQUIVALENT EMPLOYEES BY FUNCTION/PROGRAM  
LAST TEN YEARS**

<b>District Positions</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>
Teachers	888.9	901	1011.9	966.7
Professional support	121.9	117.7	130.1	131.7
Campus administration	48.0	52.4	62.0	61.0
Central administration	11.0	8.0	8.0	7.0
<b>TOTAL PROFESSIONAL STAFF</b>	<b>1069.8</b>	<b>1079.1</b>	<b>1212.0</b>	<b>1166.4</b>
Educational aides	155.5	145.7	255.3	217.1
Auxiliary staff	729.5	104.0	474.5	464.2
<b>TOTAL DISTRICT POSITIONS</b>	<b>1,954.8</b>	<b>1,328.8</b>	<b>1,941.8</b>	<b>1,847.7</b>
Percentage Change	20.01%	-32.02%	46.13%	-4.85%

Source: District Records

**EXHIBIT L-18**

<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
928	900.2	905.8	941.02	963.69	988.2
137.8	125.3	117.6	155.21	167.6	175.77
61.0	57.5	57.7	61.1	61.0	60.2
6.0	10.0	9.9	10.0	12.0	12.0
1132.8	1093.0	1091.0	1167.3	1204.3	1236.2
231.6	168.8	202.9	196.8	213.5	242.2
317.8	256.8	200.3	216.3	212.5	215.4
1,682.2	1,518.6	1,494.2	1,580.4	1,630.3	1,693.8
-8.96%	-8.10%	-1.62%	5.77%	3.16%	3.90%

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
TEACHER BASE SALARIES  
LAST SEVEN YEARS (1)**

**EXHIBIT L-19**

	Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
<b>MINIMUM SALARY</b>										
Bachelor's Degree	\$ 42,102	\$ 44,010	\$ 45,500	\$ 45,500	\$ 47,308	\$ 47,308	\$ 48,727	\$ 50,000	\$ 51,400	\$ 52,171
Master's Degree	43,444	45,555	47,045	47,045	48,853	48,853	50,319	51,600	53,000	53,795
<b>MAXIMUM SALARY</b>										
Bachelor's Degree	55,592	63,746	65,346	58,606	60,170	60,170	60,009	65,379	65,749	67,007
Master's Degree	57,446	65,291	66,891	60,151	61,715	61,715	61,600	66,924	67,438	68,744
<b>DISTRICT AVERAGE ACTUAL TEACHER SALARY</b>	45,320	48,819	50,323	51,312	52,646	52,646	51,424	54,153	55,447	56,898
<b>STATEWIDE AVERAGE ACTUAL TEACHER SALARY</b>	44,897	46,178	47,158	48,263	48,639	48,375	48,375	48,110	48,819	49,109

Source: District Records and the Texas Education Agency



**CROWLEY INDEPENDENT SCHOOL DISTRICT**  
**SCHOOL BUILDING INFORMATION (Page 1 of 2)**  
**LAST TEN YEARS**

			Year									
			2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
ELEMENTARY												
Bess Race												
Square feet	81,630											
Capacity	726											
Enrollment		811	886	895	909	668	665	697	677	673	677	
Sycamore												
Square feet	72,640											
Capacity	704											
Enrollment		653	755	751	787	553	559	564	610	575	576	
Deer Creek												
Square feet	73,116											
Capacity	682											
Enrollment		600	597	677	671	457	414	458	492	535	506	
Meadowcreek												
Square feet	76,788											
Capacity	858											
Enrollment		822	799	624	652	664	694	709	725	695	685	
Jackie Carden												
Square feet	75,014											
Capacity	770											
Enrollment		791	771	554	562	564	556	536	525	485	511	
Parkway												
Square feet	75,547											
Capacity	902											
Enrollment		854	857	697	693	749	739	768	755	704	724	
Oakmont												
Square feet	75,700											
Capacity	748											
Enrollment		613	648	600	568	584	567	531	592	561	607	
Dallas Park												
Square feet	77,550											
Capacity	880											
Enrollment		874	805	821	820	797	767	743	681	644	617	
J.A. Hargrave												
Square feet	81,630											
Capacity	638											
Enrollment		742	602	652	668	639	574	548	555	530	551	
Sidney H. Poynter												
Square feet	81,630											
Capacity	704											
Enrollment		646	798	731	762	582	563	520	496	532	596	
Sue Crouch Intermediate												
Square feet	81,630											
Capacity	850											
Enrollment		530	801	793	776	540	531	512	515	501	456	

# EXHIBIT L-20

		Year									
		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
S.H. Crowley Intermediate											
Square feet	81,630										
Capacity	850										
Enrollment				667	694	508	494	465	445	456	470
David L. Walker Intermediate											
Square feet	81,630										
Capacity	850					678	694	645	647	643	663
Enrollment											
Mary Harris											
Square feet	81,630										
Capacity	850										
Enrollment						631	679	648	640	668	671
MIDDLE SCHOOL											
H.F. Stevens											
Square feet	159,626										
Capacity	1,675										
Enrollment		946	1,018	859	793	884	874	902	931	912	915
Crowley											
Square feet	159,626										
Capacity	1,675										
Enrollment		1,257	1,269	632	648	669	644	615	656	615	634
Summer Creek											
Square feet	184,824										
Capacity	1,650										
Enrollment				782	834	785	786	841	833	779	781
HIGH SCHOOL											
Crowley High School											
Square feet	267,023										
Capacity	2,150										
Enrollment		1,274	1,377	1,375	1,303	1,347	1,374	1,320	1,490	1,502	1,484
North Crowley High School											
Square feet	313,706										
Capacity	2,875										
Enrollment		1,624	1,765	1,774	1,793	1,738	1,646	1,635	1,762	1,783	1,746
Crowley 9th Grade											
Square feet	99,678										
Capacity	925										
Enrollment		512	485	441	488	480	516	538	480	531	532
North Crowley 9th Grade											
Square feet	119,630										
Capacity	1,050										
Enrollment		611	672	651	640	624	675	614	649	659	646

Source: District Records

## **COMPLIANCE SECTION**

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS

To the Board of Trustees  
Crowley Independent School District

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Crowley Independent School District (the District), as of and for the year ended June 30, 2016 and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 26, 2016.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Trustees  
Crowley Independent School District

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
October 26, 2016

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR  
EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Trustees  
Crowley Independent School District

**Report on Compliance for Each Major Federal Program**

We have audited Crowley Independent School District's (the District) compliance with the types of compliance requirements described in the U.S. *Office of Management and Budget (OMB) Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2016. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulation (CFR), Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the District, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2016.

To the Board of Trustees  
Crowley Independent School District

### ***Report on Internal Control Over Compliance***

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
October 26, 2016

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2016**

**SECTION I – SUMMARY OF AUDITORS' RESULTS**

**Financial Statements**

An unmodified opinion was issued on the financial statements.

Internal control over financial reporting:

- Material weakness (es) identified? ☐ Yes ☒ No
- Significant deficiencies identified that are not considered to be material weakness (es)? ☐ Yes ☒ None Reported
- Noncompliance material to financial statements noted? ☐ Yes ☒ No

**Federal Awards**

Internal control over major programs:

- Material weakness (es) identified? ☐ Yes ☒ No
- Significant deficiencies identified that are not considered to be material weakness (es)? ☐ Yes ☒ None reported

An unmodified opinion was issued on compliance for all major programs.

- Any audit findings disclosed that are required to be reported in accordance with section 200.516 of the Uniform Guidance? ☐ Yes ☒ No

Identification of major programs:

CFDA Numbers

10.553; 10.555; 10.558, 10.555 (noncash)

Name of Federal Program Cluster

Child Nutrition Cluster

- Dollar threshold used to distinguish between type A and type B programs? \$750,000

Auditee qualified as low-risk auditee? ☒ Yes ☐ No



**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)  
YEAR ENDED JUNE 30, 2016**

**SECTION II Findings Relating to the Financial Statements Which Are Required To Be  
Reported in Accordance with *Generally Accepted Government Auditing  
Standards*:**

NONE

**SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

NONE

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS  
YEAR ENDED JUNE 30, 2016**

**A. SUMMARY OF PRIOR YEAR AUDIT FINDINGS**

NONE

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT K-1**

(1) FEDERAL GRANTOR PASS-THROUGH GRANTOR/ PROGRAM or CLUSTER TITLE	(2) Federal CFDA Number	(3) Pass-Through Entity Identifying Number	(4) Federal Expenditures
<b>U.S. DEPARTMENT OF EDUCATION</b>			
<u>Passed Through State Department of Education</u>			
Title I, Part A Cluster			
ESEA, Title I, Part A - Improving Basic Programs	84.010A	15610101220912	\$ 261,812
ESEA, Title I, Part A - Improving Basic Programs	84.010A	16610101220912	2,163,632
Total CFDA Number 84.010A			<u>2,425,444</u>
Special Education Cluster			
IDEA - Part B, Formula	84.027A	156600012209126000	517,981
IDEA - Part B, Formula	84.027A	166600012209126000	1,874,548
IDEA - Part B, Discretionary	84.027A	156600112209126000	15,634
IDEA - Part B, Discretionary	84.027A	166600112209126000	22,860
IDEA - Part B, Deaf	84.027A	166600012209126601	22,745
IDEA - Part B, High Cost Risk Pool	84.027A	156600062209126000	73,500
Total CFDA Number 84.027			<u>2,527,268</u>
IDEA - Part B, Preschool	84.173A	156610012209126000	4,953
IDEA - Part B, Preschool	84.173A	166610012209126000	41,934
SSA IDEA - Part B, Preschool Deaf	84.173A	166610012209126611	3,573
Total CFDA Number 84.173A			<u>50,460</u>
Career and Technical - Basic Grant	84.048A	15420006220912	4,322
Career and Technical - Basic Grant	84.048A	16420006220912	171,450
Total CFDA Number 84.048A			<u>175,772</u>
Title IV, Part B - 21st CCLC	84.287C	166950197110009	1,256,215
Title IV, Part B - 21st CCLC	84.287C	146950217110001	148,005
Total CFDA Number 84.287			<u>1,404,220</u>
Title III, Part A - English Language Acquisition	84.365A	15671001220912	14,381
Title III, Part A - English Language Acquisition	84.365A	16671001220912	179,548
Total CFDA Number 84.365A			<u>193,929</u>
ESEA, Title II, Part A - Teacher/Principal Training	84.367A	15694501220912	42,191
ESEA, Title II, Part A - Teacher/Principal Training	84.367A	16694501220912	155,897
			<u>198,088</u>
Title VI, Part A, Summer School	84.369A	69551102	<u>7,791</u>
<b>TOTAL DEPARTMENT OF EDUCATION</b>			<b>6,982,972</b>

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED)  
YEAR ENDED JUNE 30, 2016**

**EXHIBIT K-1**

(1) FEDERAL GRANTOR PASS-THROUGH GRANTOR/ PROGRAM or CLUSTER TITLE	(2) Federal CFDA Number	(3) Pass-Through Entity Identifying Number	(4) Federal Expenditures
<b>U.S. DEPARTMENT OF AGRICULTURE</b>			
<u>Passed Through State Department of Agriculture</u>			
Child Nutrition Cluster			
School Breakfast Program	10.553	71401601	\$ 1,756,176
National School Program Lunch	10.555	71301601	4,041,677
Child and Adult Care Food Program	10.558		31,960
USDA Commodities (noncash)	10.555	220-912	<u>528,099</u>
<b>TOTAL DEPARTMENT OF AGRICULTURE</b>			<b>6,357,912</b>
<b>U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>			
<u>Passed Through State Department</u>			
<u>of Health and Human Services</u>			
Medicaid Administrative Claiming Program	93.778	220-912	<u>79,326</u>
<b>TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>			<b><u>79,326</u></b>
<b>TOTAL EXPENDITURES OF FEDERAL AWARDS</b>			<b>13,420,210</b>
School Health & Related Services (SHARS)*			<u>1,786,323</u>
<b>TOTAL FEDERAL REVENUES, RECONCILED TO EXHIBIT C-2</b>			<b><u>\$ 15,206,533</u></b>

\* Not considered federal financial assistance subject to requirements in accordance with the Uniform Guidance

**CROWLEY INDEPENDENT SCHOOL DISTRICT  
NOTES TO SCHEDULE OF EXPENDITURES OF  
FEDERAL AWARDS**

**EXHIBIT K-2**

**NOTE 1. BASIS OF PRESENTATION**

The District uses the fund types specified in Texas Education Agency's Financial Accountability System Resource Guide. Special revenue funds are used to account for resources restricted to specific purposes by a grantor. Federal and state financial assistance generally is accounted for in a special revenue fund.

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The government fund types are accounted for using a current financial resources measurement focus. All federal grants were accounted for in a special revenue fund which is a governmental fund type. With this measurement focus, only current assets and current liabilities and the fund balance are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets. The modified accrual basis of accounting is used for the governmental fund types and agency funds. This basis of accounting recognizes revenues on the accounting period in which they become susceptible to accrual, i.e., both measurable and available, and expenditures in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on long-term debt, which is recognized when due, and claims and judgments, which are recognized when the obligations are expected to be liquidated with expendable available financial resources. Federal grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant, and, accordingly, when such funds are received, they are recorded as deferred revenues until earned.

**NOTE 2. BASIS OF FUNDING**

The District participates in numerous state and federal grant programs that are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the District has not complied with the rules and regulations governing the grants, if any, refunds of any money received may be required and the collectability of any related receivable at June 30, 2016 may be impaired. In the opinion of the District, there are not significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions has been recorded in the accompanying combined financial statements for such contingencies. Generally, unused balances are returned to the grantor at the close of specified project periods.